## POPULAR ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDING JUNE 30, 2013



BUNCOMBE COUNTY NORTH CAROLINA





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## **BOARD**OFCOMMISSIONERS

### CHAIRMAN



DAVID**GANTT** 252-2852 david@davidgantt.com 82 Church Street Asheville, NC 28801

**DISTRICT 1** 





HOLLY**JONES** 250-4004 holly.jones@buncombecounty.org 200 College Street Suite 316 Asheville, NC 28801

### DISTRICT 1



BROWNIE**NEWMAN** 250-4011 (brownie.newman@ buncombecounty.org) 200 College Street Suite 316 Asheville, NC 28801

### DISTRICT 2



MIKE**FRYAR** 250-4007 mike.fryar@buncombecounty.org 200 College Street Suite 316 Asheville, NC 28801

### **DISTRICT 2**



ELLEN**FROST** 250-4005 ellen.frost@buncombecounty.org 200 College Street Suite 316 Asheville, NC 28801

### DISTRICT 3

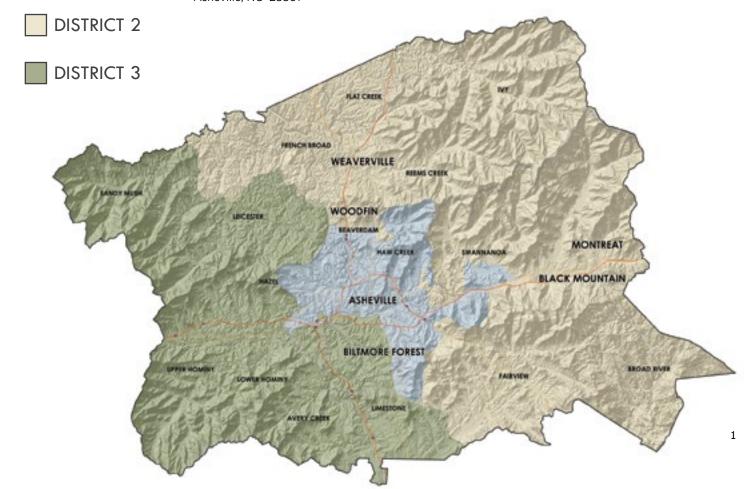


JOE**BELCHER** 250-4008 joe.belcher@buncombecounty.org 200 College Street Suite 316 Asheville, NC 28801

### DISTRICT 3



DAVID**KING** 250-4010 david.king@buncombecounty.org 200 College Street Suite 316 Asheville, NC 28801



## **MANAGERS**MESSAGE

Dear Buncombe County Residents,

We are pleased to present the Buncombe County Popular Annual Financial Report (PAFR) for the fiscal year ending June, 30 2013. Analyzing financial statements can be challenging, especially for those who do not do so on a regular basis. The PAFR is designed to address that issue by providing a summary of the County's financial position in a user friendly format. The PAFR also represents the ongoing commitment of Buncombe County officials to keep citizens informed about County finances and to be accountable for the receipt and use of public funds.

The PAFR summarizes and simplifies the information contained in the Buncombe County Comprehensive Annual Financial Report (CAFR). We encourage you to read the CAFR, which is prepared in accordance with Generally Accepted Accounting Principles (GAAP) and is audited by the County's external auditors. The CAFR contains more detailed and extensive information, such as the audited financial statements, notes, schedules and other relevant information. The CAFR is available online at http://www.buncombecounty.org/Governing/Depts/Administration/ Finance/FinancialReports.aspx. If you have questions concerning the financial reports or would like additional information, you may send an email to Financeinfo@ buncombecounty.org or call the Finance Department at 828.250.4130

The PAFR is intended to be a supplement to the CAFR, not a replacement. The information contained in the PAFR is unaudited and focuses more on the primary governmental activities. It is designed to be a user-friendly report on Buncombe County's overall financial position.

We hope that you find the PAFR to be informative and understandable. As you review the PAFR, please share any questions, concerns or recommendations that you may have with us. We value your input and look forward to addressing any comments you may have.

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WANDAGREENE PhD, CPA





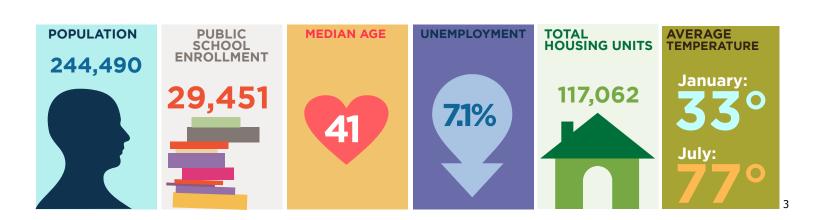
## **ABOUT**BUNCOMBE**COUNTY**

Buncombe County was established in 1791 and is located in the southwestern portion of North Carolina. It has a total land and water area of 660 square miles. There are six incorporated municipalities located within Buncombe County.

Buncombe County Government provides citizens with a wide range of services including human services, public safety, economic and physical development, environmental protection, culture and recreation, and others.

Buncombe County has multiple departments that are working daily to exceed the expectations of the citizens. The following pages offer a small sample of what Buncombe County government has accomplished in fiscal year 2013. MUNICIPALITIES

City of **Asheville** Town of **Black Mountain** Town of **Woodfin** Town of **Weaverville** Town of **Biltmore Forest** Town of **Montreat** 





## VIBRANTECONOMY Buncombe County's diverse and vibrant economy

DOWNTOWN ASHEVILLE CENTRAL BUSINESS DISTRICT

- Lexington Avenue
- Biltmore Avenue
- US Cellular Center
- Southern Conference Basketball Tournament

#### **MUSIC & ARTS**

- Around 200 Artists in Residence
- Art Shows & Galleries
- Depot Street Revitalization
- Asheville Art Museum
- Black Mountain College Museum + Arts Center
- Asheville Cinema Festival
- Fine Arts Theatre
- Asheville Contemporary Dance Theatre
- Asheville Symphony
- Moog Music Festival
- Warren Haynes Christmas Jam
- Orange Peel
- Grey Eagle

TOURISM

- Grove Park Inn
- Biltmore Estate
- Blue Ridge Parkway
- Great Smoky Mountains National Park
- North Carolina Arboretum

#### MICRO BREWERIES

- East coast expansion of New Belgium
- Asheville Brews Cruise
- Lexington Avenue Brewery
- Asheville Pizza & Brewing Company
- Wicked Weed Brewing
- Highland Brewing
- French Broad Brewing
- Multiple other craft breweries



## ECONOMICSUMMARY

Buncombe County is the most populous county in the region and serves as the economic center of Western North Carolina. The diverse commercial and industrial base includes industries such as healthcare, technology, manufacturing, and tourism.

ECONOMIC HIGHLIGHTS FOR FISCAL YEAR 2013

- Increase in healthcare employment of 5.4 percent in 2013.
- Several technology companies are based in Buncombe County including:
  - BUILDERadius
  - AvL Technologies
  - Genesys Systems
  - Arvato Digital Services
  - National Climatic Data Center.
- There are around 18,500 jobs in the manufacturing sector.
- The tourism sector supported 14.2 percent of employment.
- Economic development has attracted GE Aviation, a global leader in jet engine and aircraft system production. The new 125,000-square-foot facility is expected to grow to a workforce of 340 people within five years.

## GENERALFUND

The General Fund is the County's primary operating fund. It accounts for all financial resources of the general government, except for those required to be accounted for in a different fund. The core services of Buncombe County are accounted for in the General Fund, in addition to other services.



**FUND BALANCE QUICK FACTS FOR FISCAL YEAR 2013** Fund Balance is the difference between fund assets (what we own) and fund liabilities (what we owe). Generally Accepted Accounting Principles (GAAP) provide the hierarchy of constraints placed on how fund balance can be spent. Information on fund balance classifications can be found in the notes of the Comprehensive Annual Financial Report.

- At the end of the fiscal year, available fund balance for the General Fund was \$51.7 million.
- The Board of Commissioners has determined that the County should maintain an available fund balance of 15.0 percent of general fund expenditures in case of unforeseen needs or opportunities, in addition to meeting cash flow needs of the County. The County has exceeded this requirement with an available fund balance of 19.8 percent.
- The County has been able to maintain its fund balance position during the economic downturn because of

# What kinds of services are accounted for in the General Fund?

### GENERAL GOVERNMENT

- Governing Body
- Human Resources
- Finance
- Tax Department
- Register of Deeds
- Board of Elections
- Information Technology

### PUBLIC SAFETY

- Pre-Trial Release
- Sheriff Department
- Detention Facility
- Emergency Services
- Permits and Inspections
- General Services

### ECONOMIC DEVELOPMENT

- Planning
- Cooperative Extension
- Soil Conservation
- Recycling

### HUMAN SERVICES

- Public Health
- Social Services
- Veterans Services

### CULTURAL AND RECREATION

- Libraries
- Recreation
- Child Care Centers

### EDUCATION

Public Schools

operational efficiencies and controlled spending.

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#### WHERE DOES THE FUNDING COME FROM?

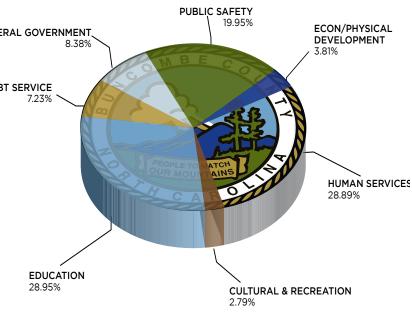
## REVENUES

Property taxes make up the largest portion of incoming money for Buncombe County. Restricted intergovernmental, which is revenue received from other governments that must be used for a specific purpose, is the second largest PERMITS & FEES revenue source. Sales tax, which is the tax Buncombe County receives from purchases of goods, is the third largest revenue source. Sales and services, which are fees that Buncombe County charges for certain services, is the fourth largest revenue source. The "other category" is made up of miscellaneous revenues, permits and fees, and investment earnings.

### OTHER 0.40% SALES & SERVICES 5.58% PERMITS & FEES 1.04% INTERGOVERNMENTAL 16.34% OTHER TAXES & LICENSES 1.93% SALES TAXES 1.27%

### WHERE DOES THE GENERAL FUND MONEY GO? EXPENDITURES

Education makes up the largest portion of outgoing money for Buncombe County. GENERAL GOVERNMENT, Human Services, which is made up of Social Services and Health, makes up the second largest group of expenditures. DEBT SERVICE Public Safety, which is made up of services such as law enforcement and emergency services, is the third largest group of expenditures. General Government, which includes departments such as the Tax Department. Information Technology, Board of Elections, etc., is the fourth largest group. Debt Service, which is paying back outstanding debt, is the fifth largest group. Economic Development ranks sixth in expenditures. Cultural and Recreation is the smallest percentage of expenditures.





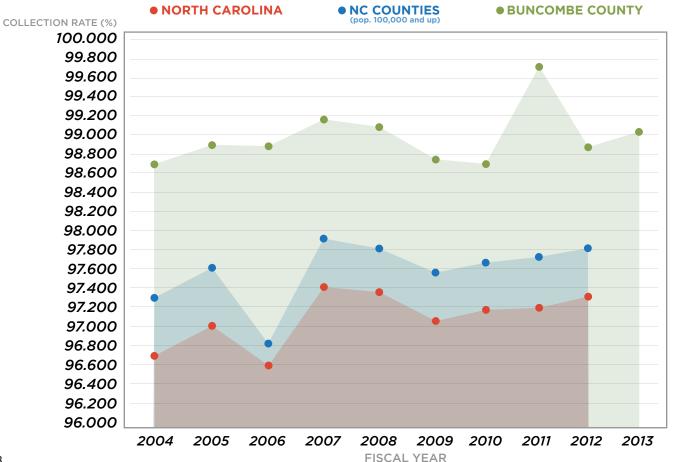
#### **Top 10 Taxpayers:**

- Progress Energy Carolinas
- Ingles Markets, Inc
- Cliffs at Walnut Cove LLC
- Jack Tar Hotels
- Town Square West LLC
- Biltmore Company
- Asheville LLC
- Bellsouth Telephone Company
- Southeastern Container
- Borgwarner Turbo Systems



## PROPERTY**TAXES**

In order for Buncombe County to provide many types of services for our citizens, it needs to generate revenue. One of the main sources of revenue is the Ad Valorem (or property) tax. Property taxes make up 61.94% of the total General Fund revenues and are assessed and collected for things such as real estate, business and personal property assets, and motor vehicles. In order to fairly tax citizens, the County Tax Department reviews ownership and condition of the taxable property as of January 1st each year.



\* 2013 information for the State of NC and for NC Counties with population of 100,000 and above has not yet been published.

## GOVERNMENT-WIDE **STATEMENTS**

The government-wide statements look at Buncombe County as a single, integrated unit. There are two government-wide financial statements in the CAFR. Exhibits 1 and 2 are separated by the governmental activities and the business-type activities. The government-wide statements employ the full accrual basis of accounting.

The charts below focus only on the governmental activities. The business-type activities, which include services such as the Landfill, can be viewed in the Comprehensive Annual Financial Report.

<b>NET POSITION</b> (in millions)		
	2013	2012
Current and Other Assets Capital Assets TOTAL ASSETS	\$180.1 224.9 <b>405.0</b>	\$ 152.5 192.8 <b>345.3</b>
DEFERRED OUTFLOWS OF RESOURCES	1.6	0.6
Long Term Liabilities Other Liabilities TOTAL LIABILITIES	298.2 23.3 <b>321.5</b>	249.1 20.1 <b>269.2</b>
DEFERRED INFLOWS OF RESOURCES	1.5	1.6
NET POSITION: Net Investment in Capital Assets Restricted Unrestricted TOTAL NET POSITION	92.4 78.2 (87.0) <b>\$83.6</b>	94.3 55.1 (74.3) <b>\$75.1</b>

- Exhibit 1, which is the Statement of Net Position - Shows what the government has in relation to assets (what we own) and liabilities (what we owe)
- Exhibit 2, which is the Statement of Activities - Reflects the revenues (sources of income) and expenses (uses of money) that yield the annual change in net position.

REVENUES:Program revenuesCharges for services\$27.2Operating grants/contributions45.5Capital grants/contributions7.8General revenues7.8Property taxes171.1Other taxes64.2Other1.4	<b>2012</b> \$26.3 45.3 1.8 170.1 54.9
Program revenuesCharges for services\$27.2Operating grants/contributions45.5Capital grants/contributions7.8General revenues7.8Property taxes171.1Other taxes64.2Other1.4TOTAL REVENUES317.2EXPENSES:81.6Economic & physical development18.8Human services80.4Culture & recreation8.6Education84.8	45.3 1.8 170.1 54.9
General revenuesProperty taxes171.1Other taxes64.2Other1.4TOTAL REVENUES317.2EXPENSES:General government22.7Public safety81.6Economic & physical development18.8Human services80.4Culture & recreation8.6Education84.8	170.1 54.9
Property taxes171.1Other taxes64.2Other1.4TOTAL REVENUES317.2EXPENSES:317.2General government22.7Public safety81.6Economic & physical development18.8Human services80.4Culture & recreation8.6Education84.8	54.9
EXPENSES:General government22.7Public safety81.6Economic & physical development18.8Human services80.4Culture & recreation8.6Education84.8	1.6
General government22.7Public safety81.6Economic & physical development18.8Human services80.4Culture & recreation8.6Education84.8	300.0
General government22.7Public safety81.6Economic & physical development18.8Human services80.4Culture & recreation8.6Education84.8	
TOTAL EXPENSES 308.7	23.3 74.7 18.9 81.9 8.8 88.3 10.3 <b>306.2</b>
Increase (decrease) in net position before transfers, contributions, & special items 8.5	(6.2)
Transfers, contributions, & special items 0.0	14.0
Increase (decrease) in net position8.5Net position beginning of year75.1	7.8 67.3
NET POSITION END OF YEAR \$83.6	\$75.1



## **OUTSTANDINGDEBT**

Buncombe County's outstanding long-term debt increased by \$50.4 million during fiscal year 2013. As of June 30, 2013, Buncombe County's total debt outstanding was \$289.7 million, of which \$94.7 million is for the public school system and \$10.3 million is for the community college.

Under North Carolina law, the County is responsible for providing capital funding for both education systems. Because the assets funded by Buncombe County are owned and utilized by the school systems, Buncombe County has incurred a liability (what we owe) without a corresponding increase in assets (what we own).

**OUTSTANDING DEBT** (in millions)

Gener Specia Install Produ

- \$44.7 million—General Obligation Bonds, where the debt is backed by the full faith and credit of Buncombe County.
- **\$2.9 million**—Special Revenue Bonds, where revenues are pledged to the payment of and security for the bonds.
- **\$229.2 million**—Installment Notes, where the assets purchased or constructed are collateral for the notes.
- \$12.9 million—Product Development Financing, where funding for the debt service comes from the incremental increase in tax revenue.

	Govern Activ	nmental /ities		ess-Type vities	Total	Debt	
	2013	2012	2013	2012	2013	2012	
ral Obligation Bonds	\$44.7	\$51.3	\$0.0	\$0.0	\$44.7	\$51.3	
ial Obligation Revenue Bonds	0.0	0.0	2.9	4.2	2.9	4.2	
llment Notes Payable	225.7	170.9	3.5	0.0	229.2	170.9	
uct Development Financing Bonds	12.9	12.9	0.0	0.0	12.9	12.9	
Total Debt	\$283.3	\$235.1	\$ 6.4	\$ 4.2	\$289.7	\$239.3	



## **OPERATINGINFORMATION**

### CAPITAL ASSETS

Capital assets are items used to perform the basic operations of the government, which have a useful life of more than one year and meet the capitalization threshold of \$5,000. Some examples of capital assets include: land, buildings, other improvements, equipment, vehicles, intangible assets, and construction in progress. The values shown below for capital assets are a total of governmental and business-type operations. The value is the historical cost, less the accumulated depreciation, for each type of asset. More detailed information about capital assets can be located in the Comprehensive Annual Financial Report.



### EMPLOYEES

Over the past eight years, the number of Buncombe County employees has decreased by 147 positions. This has been accomplished by partnering with community agencies and increasing operational efficiencies, such as improved technology, which allows employees to broaden the scope of their duties. The numbers reported below are the number of permanent positions in the General Fund.







## CAPITAL**IMPROVEMENT**PLAN

Buncombe County uses a Capital Improvement Plan (CIP) to identify all capital projects (those costing over \$250,000) requiring funding for the next five years. These are generally for major technology projects, buildings, land, vehicle replacement programs, etc. The CIP is formulated under the direction of the County Manager based upon priorities outlined by the Board of Commissioners. The budget document contains additional information regarding the CIP and may be found at http://www.buncombecounty.org/Governing/Depts/Administration/Finance/ OperatingBudget.aspx

## 2013 • Public Safety Train • New Ambulances

2014

2018

### MAJOR PROJECTS COMPLETED DURING FISCAL YEAR 2013 INCLUDE:

- Public Safety Training Center
- Landfill C&D Expansion
- Facilities Shop

### MAJOR PROJECTS PLANNED FROM 2014 - 2018 INCLUDE:

- Buncombe County Justice Center (expected to open in fiscal year 2014)
- HVAC and Elevator for Sheriff Department Building
- Detention Facility Building Updates
- Building to House Voting Systems and Supplies
- Build new elementary school
- Build classroom at the Public Safety Training Center
- Build Parking Deck at community college
- Build Allied Health builiding at community college
- Voting System Replacement
- Build new middle school













## GENERAL**GOVERNMENT**

The General Government function provides administrative support for county government. It includes the Governing Body, County Manager, Human Resources, Finance, the Tax Department, Board of Elections, Register of Deeds and Information Technology. This function serves to maintain compliance with various regulatory requirements, improve communications with citizens, utilize technology to provide effective and efficient services, attract and retain a qualified work force, bill and collect taxes for the county and six municipalities, record and preserve vital records and administer the voting process.

- 2013 tax reappraisal process complete set a record for the lowest number of real estate appeals
- Implemented in-house lockbox payment system for the Tax Department
- Slave Deeds Exhibit won three national awards
- Implemented use of I-Pads at voting sites to decrease waiting times
- Voter look-up system implemented on the County website
- Comprehensive Annual Financial Report now prepared in-house



## PUBLIC**SAFETY**

The Public Safety function is composed of the Sheriff's Department, Emergency Services, Court Support, Justice Resource Center, Pre-Trial Services, Identification Bureau and Centralized Data Entry, Permits and Inspections, General Services, Parking Services and the Public Safety Training Center. This function works to ensure the safety of Buncombe County citizens by providing a variety of services such as ambulance services, neighborhood patrol, inspection of buildings, training for emergency personnel throughout Western North Carolina, and maintaining a database of criminal history on all persons arrested or cited in the County.

- Implementation of the "Citizens Access Portal" for 24/7 access to permit records
- Receipt of a grant to increase the number of School Resource officers in the Buncombe County School system
- 5 percent decrease in crime in Buncombe County
- Implementation of the video visitation system for the Detention Facility, which increases safety and security in the facility, as well as allows remote visitations
- 5.7 percent decrease in the inmate cost per day
- 33 percent increase in Child Support Orders for Arrest served
- Community Oriented Problem Solving (COPS) teams dispatched to various communities in the county to address and find solutions for problems in those areas



## HUMANSERVICES

The Human Services function includes Public Health, Social Services, Aging Services, Human Services Support Team, Child Care Services, and Mental Health. This function serves the community by protecting and promoting the health of all people in Buncombe County; providing resources to citizens that maximize their well-being while promoting self-reliance; meeting the needs of the aging community; and assuring compliance with regulatory agencies which assist in funding human service activities.

- NACo Achievement Award for the integration of health and human services to provide a one-stop opportunity for citizens
- 25 percent reduction in the chronic homeless population
- Jail diversion program resulted in 106 jail beds that were not needed, which resulted in over \$450,000 in revenue when those jail beds were sold to other counties and the federal government
- 20 percent increase in flu immunizations as a result of an integrated communications team
- Implementation of the North Carolina Families Accessing Services Through Technology (NC FAST) system for Food and Nutrition services
- Increased use of technology for workflow management time in Economic Services resulted in 87.5 staff hours per week available to be leveraged for other tasks and responsibilities



## ECONOMIC&PHYSICAL DEVELOPMENT

The Economic and Physical Development function includes Planning, Economic Development, Recycling, Cooperative Extension, and Soil and Water Conservation. This function serves the community by stimulating economic growth, farmland protection, protection and promotion of preserving water and soil quality, provide convenient access to recycling facilities, and balance the need for additional economic and population growth opportunities with environmental stewardship through well-planned infrastructure expansion.

- 25 percent increase in electronics recycling
- 142 acres protected through two permanent conservation easements
- Grant obtained to purchase farming equipment available to loan to local farmers to increase their profitability
- 35 unsafe mobile homes removed from communities within the county through the mobile home removal program
- Continued partnerships with community agencies to meet the affordable housing needs of the community
- Over 1,800 erosion control site inspections



## CULTURE&RECREATION

The Culture and Recreation function includes the Parks, Greenways, and Recreation; the Library system and arts, museum and history. This function serves citizens by providing library and recreational facilities and programs to improve quality of life for Buncombe County residents by responding to the growth and diversity needs of our community.

- Over 450 children participated in swimming lessons at the outdoor pools
- 9 Hole Disc Golf course completed at Lake Julian Park
- 500 volunteer hours at the Sand Hill Community Garden yielded the donation of 850 pounds of fresh vegetables to local welcome tables and food pantries
- 3,700 lunches were provided to children throughout the summer through a partnership with the public school system
- Over 820,000 people utilized the facilities and programs of Buncombe County Parks
- Library book circulation over 1.5 million
- Over 615,000 library materials available





Government Finance Officers Association

Award for Outstanding Achievement in Popular Annual Financial Reporting

Presented to

## Buncombe County North Carolina

For its Annual Financial Report for the Fiscal Year Ended

June 30, 2012

· K. Engers

Executive Director/CEO

The Government Finance Officers Association of the United States and Canada (GFOA) has given an Award for Outstanding Achievement in Popular Annual Financial Reporting to Buncombe County for its Popular Annual Financial Report for the fiscal year ended June 30, 2012 The Award for Outstanding Achievement in Popular Annual Financial Reporting is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports.

In order to receive an Award for Outstanding Achievement in Popular Annual Financial Reporting, a government unit must publish a Popular Annual Financial Report, whose contents conform to program standards for creativity, presentation, understandability, and reader appeal.

An Award for Outstanding Achievement in Popular Annual Financial Reporting is valid for a period of one year only. We believe our current report continues to conform to the Popular Annual Financial Reporting standards.

## **BUNCOMBE COUNTY** SERVICE DIRECTORY

Air Quality Agency	250-6777
Burning Control	250-6777
Building /Grounds Maintenance	250-4233
BCTV	250-4109
City/County ID Burgon	
City/County ID Bureau Background Checks	250 4661
CJIS (Crimal Justice Info Sys.)	250-4661 250-4661
Clerk to the Board of Commissioners	250-4001
College St. Parking Garage	250-4248 255-5522
Cooperative Extension	
County Commissioners	250-4001
County Jobline	250-4183
County Manager Election Services	250-4100
	250-4200 250-6600
Emergency Services	
Emergencies	911
Erosion Control	250-4848
Finance	250-4130
Fire Marshal	250-6620
GIS Property Info System	250-6860
HHS - Health & Human Services	
Public Assist/Economic Serv's	250-5500
Child Care Assistance	250-5000
Crisis Intervention Program:	
ABCCM	259-5300
Eblen Charities	255-3066
Swannanoa Christian Ministry	669-9404
Emergency Assistance Program	255-3066
Food Assistance	250-5500
Health Choice	250-5500
Low Income Energy Assistance	255-3066
Medicaid	250-5500
Work First Family Assistance	250-5500
Workforce Development	255-2500
Work Permit	250-5500
Public Health (Main)	250-5000
Breast & Cervical Cancer	250-6006
Disease Control	250-5109
Environmental Health	250-5016
Family Planning	250-5000
Foreign Travel Immunizations	250-5096
Health Promotion	250-5045
Immunization	250-5096
Nurse Family Partnership	250-5072
Restaurant/Septic Inspection	250-5016
School Health	250-5018
Vital Records	
Births	250-5214
Death	250-5213
Water Testing	250-5016
WIC/Nutrition	250-5000
WNCCHS: Dental/Primary Care	285-0622
Social Work Services (Main)	250-5500
Protective Services Intake:	
Adults	250-5800
Children	250-5900
Prevention Services & Under 6	250-6000
General Adult Services	250-5814
Child Support Enforcement	
250-6340 or 1-800-	-992-9457
General Children/Family Services	250-5822
Foster Home Licensing	
	250-5868
Veterans Services	250-5868 250-5726
Veterans Services HHS Administration	
Veterans Services	250-5726
Veterans Services HHS Administration	250-5726 250-5700

Libuarias	
Libraries Pack Memorial ( <i>Main</i> )	250-4700
Black Mountain	250-4756
East Asheville	250-4738
Enka	250-4758
Fairview	250-6484
Law Library Leicester	250-4734 250-6480
North	250-0480
Oakley	250-4754
South Buncombe	250-6488
Swannanoa	250-6486
Weaverville	250-6482
West Asheville Storyline	250-4750 250-5437
Mountain Mobility	250-6750
Mountain Area Job Training Parking - College Street Deck	250-4761
Parking - Conege Street Deck Parks & Recreation	250-4248 250-4260
Permits/Inspections	250-5360
Planning	250-4830
Pretrial Services	250-6285
Purchasing	250-4130
Records Management	250-4147
Register of Deeds	250-4300
Sheriff	250-6670
Animal Control Dispatch (County)	250-6670
Civil Process Crime Stoppers	250-4410 255-5050
Crime Prevention	250-4427
Detention Center ( <i>Jail</i> )	250-4550
Inmate Booking	250-4570
Senior Reassurance	250-4475
Warrants	250-4410
Soil and Water Conservation	250-4785
	200 1700
Solid Waste	
Solid Waste Environmental Control	250-5460 250-5470
	250-5460
Environmental Control Household Hazardous Waste Disposal Junk Cars	250-5460 250-5470 250-5462 250-4847
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill	250-5460 250-5470 250-5462 250-4847 250-5462
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal	250-5460 250-5470 250-5462 250-4847 250-5462 250-5470
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station	250-5460 250-5470 250-5462 250-4847 250-5462 250-5470 250-6205
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> )	250-5460 250-5470 250-5462 250-4847 250-5462 250-5470 250-6205 259-5857
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal (City) (County - Waste Pro)	250-5460 250-5470 250-5462 250-4847 250-5462 250-5470 250-6205 259-5857
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> ) ( <i>County - Waste Pro</i> ) Street Addressing ( <i>Planning</i> )	250-5460 250-5470 250-5462 250-4847 250-5462 250-5470 250-6205 259-5857 684-7790
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal (City) (County - Waste Pro)	250-5460 250-5470 250-5462 250-4847 250-5462 250-5470 250-6205 259-5857 684-7790
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> ) ( <i>County - Waste Pro</i> ) Street Addressing ( <i>Planning</i> ) <b>Tax Department</b>	250-5460 250-5470 250-5462 250-5462 250-5462 250-5462 250-5470 250-6205 259-5857 684-7790 250-4845
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> ) ( <i>County - Waste Pro</i> ) Street Addressing ( <i>Planning</i> ) <b>Tax Department</b> Business Personal Property Collections Land Records	250-5460 250-5470 250-5462 250-4847 250-5462 250-5470 250-6205 259-5857 684-7790 250-4845 250-4930 250-4930 250-4910 250-4970
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> ) ( <i>County - Waste Pro</i> ) Street Addressing ( <i>Planning</i> ) <b>Tax Department</b> Business Personal Property Collections Land Records Personal Property	250-5460 250-5470 250-5462 250-4847 250-5462 250-5470 250-6205 259-5857 684-7790 250-4845 250-4930 250-4910 250-4970 250-4920
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> ) ( <i>County - Waste Pro</i> ) Street Addressing ( <i>Planning</i> ) <b>Tax Department</b> Business Personal Property Collections Land Records Personal Property Real Estate	250-5460 250-5470 250-5462 250-4847 250-5470 250-6205 259-5857 684-7790 250-4845 250-4930 250-4910 250-4970 250-4920 250-4940
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> ) ( <i>County - Waste Pro</i> ) Street Addressing ( <i>Planning</i> ) <b>Tax Department</b> Business Personal Property Collections Land Records Personal Property Real Estate Transportation (MTN Mobility)	250-5460 250-5470 250-5462 250-4847 250-5462 250-5470 250-6205 259-5857 684-7790 250-4845 250-4930 250-4910 250-4970 250-4920
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> ) ( <i>County - Waste Pro</i> ) Street Addressing ( <i>Planning</i> ) <b>Tax Department</b> Business Personal Property Collections Land Records Personal Property Real Estate Transportation (MTN Mobility)	250-5460 250-5470 250-5462 250-4847 250-5462 250-5470 250-6205 259-5857 684-7790 250-4845 250-4930 250-4910 250-4910 250-4920 250-4940 250-6750
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> ) ( <i>County - Waste Pro</i> ) Street Addressing ( <i>Planning</i> ) <b>Tax Department</b> Business Personal Property Collections Land Records Personal Property Real Estate Transportation (MTN Mobility) Whistleblower Hotline 866	250-5460 250-5470 250-5462 250-4847 250-5462 250-5470 250-6205 259-5857 684-7790 250-4845 250-4930 250-4910 250-4910 250-4920 250-4940 250-6750
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> ) ( <i>County - Waste Pro</i> ) Street Addressing ( <i>Planning</i> ) <b>Tax Department</b> Business Personal Property Collections Land Records Personal Property Real Estate Transportation (MTN Mobility) Whistleblower Hotline 866	250-5460 250-5470 250-5462 250-4847 250-5462 250-5470 250-6205 259-5857 684-7790 250-4845 250-4930 250-4910 250-4910 250-4920 250-4940 250-6750
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> ) ( <i>County - Waste Pro</i> ) Street Addressing ( <i>Planning</i> ) <b>Tax Department</b> Business Personal Property Collections Land Records Personal Property Real Estate Transportation (MTN Mobility)	250-5460 250-5470 250-5462 250-4847 250-5462 250-5470 250-6205 259-5857 684-7790 250-4845 250-4930 250-4910 250-4910 250-4920 250-4940 250-6750
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> ) ( <i>County - Waste Pro</i> ) Street Addressing ( <i>Planning</i> ) <b>Tax Department</b> Business Personal Property Collections Land Records Personal Property Real Estate Transportation (MTN Mobility) Whistleblower Hotline 866 OTHER USEFUL	250-5460 250-5470 250-5462 250-4847 250-5462 250-5470 250-6205 259-5857 684-7790 250-4845 250-4930 250-4910 250-4910 250-4920 250-4940 250-6750
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> ) ( <i>County - Waste Pro</i> ) Street Addressing ( <i>Planning</i> ) <b>Tax Department</b> Business Personal Property Collections Land Records Personal Property Real Estate Transportation (MTN Mobility) Whistleblower Hotline 866	250-5460 250-5470 250-5462 250-4847 250-5462 250-5470 250-6205 259-5857 684-7790 250-4845 250-4930 250-4910 250-4910 250-4920 250-4940 250-6750
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> ) ( <i>County - Waste Pro</i> ) Street Addressing ( <i>Planning</i> ) <b>Tax Department</b> Business Personal Property Collections Land Records Personal Property Real Estate Transportation (MTN Mobility) Whistleblower Hotline 866 OTHER USEFUL NUMBERS Animal Control City County Dispatch	250-5460 250-5470 250-5462 250-4847 250-5470 250-6205 259-5857 684-7790 250-4930 250-4930 250-4930 250-4910 250-4920 250-4940 250-4920 250-4940 250-6750 -908-7236
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> ) ( <i>County - Waste Pro</i> ) Street Addressing ( <i>Planning</i> ) <b>Tax Department</b> Business Personal Property Collections Land Records Personal Property Real Estate Transportation (MTN Mobility) Whistleblower Hotline 866 OTHER USEFUL NUMBERS Animal Control City County Dispatch Dead Animals ( <i>City</i> )	250-5460 250-5470 250-5462 250-4847 250-5470 250-6205 259-5857 684-7790 250-4930 250-4930 250-4930 250-4910 250-4920 250-4920 250-4940 250-4920 250-4940 250-6750 -908-7236
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> ) ( <i>County - Waste Pro</i> ) Street Addressing ( <i>Planning</i> ) <b>Tax Department</b> Business Personal Property Collections Land Records Personal Property Real Estate Transportation (MTN Mobility) Whistleblower Hotline 866 OTHER USEFUL NUMBERS Animal Control City County Dispatch Dead Animals ( <i>City</i> ) ( <i>County [only in roadways]</i> )	250-5460 250-5470 250-5462 250-4847 250-5462 250-5470 250-6205 259-5857 684-7790 250-4930 250-4930 250-4930 250-4930 250-4940 250-4940 250-6750 -908-7236 259-5872 259-5872 259-5857 298-0390
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> ) ( <i>County - Waste Pro</i> ) Street Addressing ( <i>Planning</i> ) <b>Tax Department</b> Business Personal Property Collections Land Records Personal Property Real Estate Transportation (MTN Mobility) Whistleblower Hotline 866 OTHER USEFUL NUMBERS Animal Control City County Dispatch Dead Animals ( <i>City</i> )	250-5460 250-5470 250-5462 250-4847 250-5470 250-6205 259-5857 684-7790 250-4930 250-4930 250-4930 250-4910 250-4920 250-4920 250-4940 250-4920 250-4940 250-6750 -908-7236
Environmental Control Household Hazardous Waste Disposal Junk Cars Landfill Mobile Home Removal Transfer Station Trash Disposal ( <i>City</i> ) ( <i>County - Waste Pro</i> ) Street Addressing ( <i>Planning</i> ) <b>Tax Department</b> Business Personal Property Collections Land Records Personal Property Real Estate Transportation (MTN Mobility) Whistleblower Hotline 866 OTHER USEFUL NUMBERS Animal Control City County Dispatch Dead Animals ( <i>City</i> ) ( <i>County [only in roadways]</i> )	250-5460 250-5470 250-5462 250-4847 250-5462 250-5470 250-6205 259-5857 684-7790 250-4930 250-4930 250-4930 250-4930 250-4940 250-4940 250-6750 -908-7236 259-5872 259-5872 259-5857 298-0390

City	259-5872
County Dispatch	250-6670
Dead Animals (City)	259-5857
(County [only in roadways])	298-0390
Animal Shelter	250-6430
Better Business Bureau	253-2392
Business License	
City	259-5595
NC	800-228-8443
Chamber of Commerce	258-6101

	Child Support Enforcement	232-1416
1700	City of Asheville	251-1122
1756 1738	Police	259-5870
1758	Fire/Rescue	259-5636
5484	Mayor	259-5600
1734	Parks & Festivals Water Billing	259-5800 251-1122
6480	Water Leaks	251-1122
1752		
1754	Community Information	2-1-1 277-8288
5488 5486	Council on Aging	277-8288
5482	Court Related Matters	
1750	Clerk of Court	259-3400
5437	District Attorney Estates and Probate	259-3410 259-3404
5750	Jury Clerk	259-6407
4761	Justice Resource Center	250-4281
1248	Magistrate	250-4690
1260	Public Defender	259-3423
5360	Department of Labor	299-8232
1830	Department of Transportation	298-2741
5285	Driver's License Office / DMV	
4130 4147	Patton Avenue	251-6065
1300		
	Eblen Foundation Employment Security Commission	255-3066 251-6200
670 6670	Federal Courthouse	771-7200
410	Governor's Western Office	251-6160
5050	Housing Authority	258-1222
427	IRS	800-829-1040
4550		
1570	License Tag Office Innsbruck Mall	252-8526
1475 1410	Hendersonville Road	232-8326
410	Metropolitan Sewerage District	254-9646
1785	Backups & Overflows	255-0061
5460	Sewer Applications	250-5345
5470	Municipalities	
5462	City of Asheville	259-5600
1847	Town of Biltmore Forest	274-0824
5462	Town of Black Mountain	419-9300
5470	Town of Montreat Town of Weaverville	669-8002 645-7116
5205	Town of Woodfin	253-4887
5857		
790 1845	OSHA	299-8232
1015	Road Maintenance	
1930	In the County (NCDOT)	298-0390
1930 1910	City of Asheville	251-1122
1970	Town of Biltmore Forest Town of Black Mountain	274-0824 419-9300
1920	Town of Montreat	669-8002
1940	Town of Weaverville	645-0606
5750	Town of Woodfin	253-4887
7236	Schools	
	Asheville City	350-7000
	Buncombe County	255-5921
	Closing Hotline	255-5939
	Social Security	1-866-572-8361
5872	State Highway Patrol State Revenue	298-4256 667-0597
6670	Streets and Roads (DOT)	298-0390
5857		
)390	Street Signs/Addressing County	250-4845
6430	City	259-5850
2392	•	
	US Postal Service Water Department	800-275-8777 251-1122
595	*	231-1122
3443	Zoning	250 5021
5101	City County	259-5831 250-4830
101	county	250-+050

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