



BUNCOMBE COUNTY COMMISSIONERS
FY17 Planning Retreat | January 2016

Uber

is the world's largest taxi company,
yet they own no taxis

Airbnb

is the largest provider of accommodations, yet they own no real estate

Skype and WeChat
are the largest phone companies,
yet they own no telco
infrastructure

Facebook

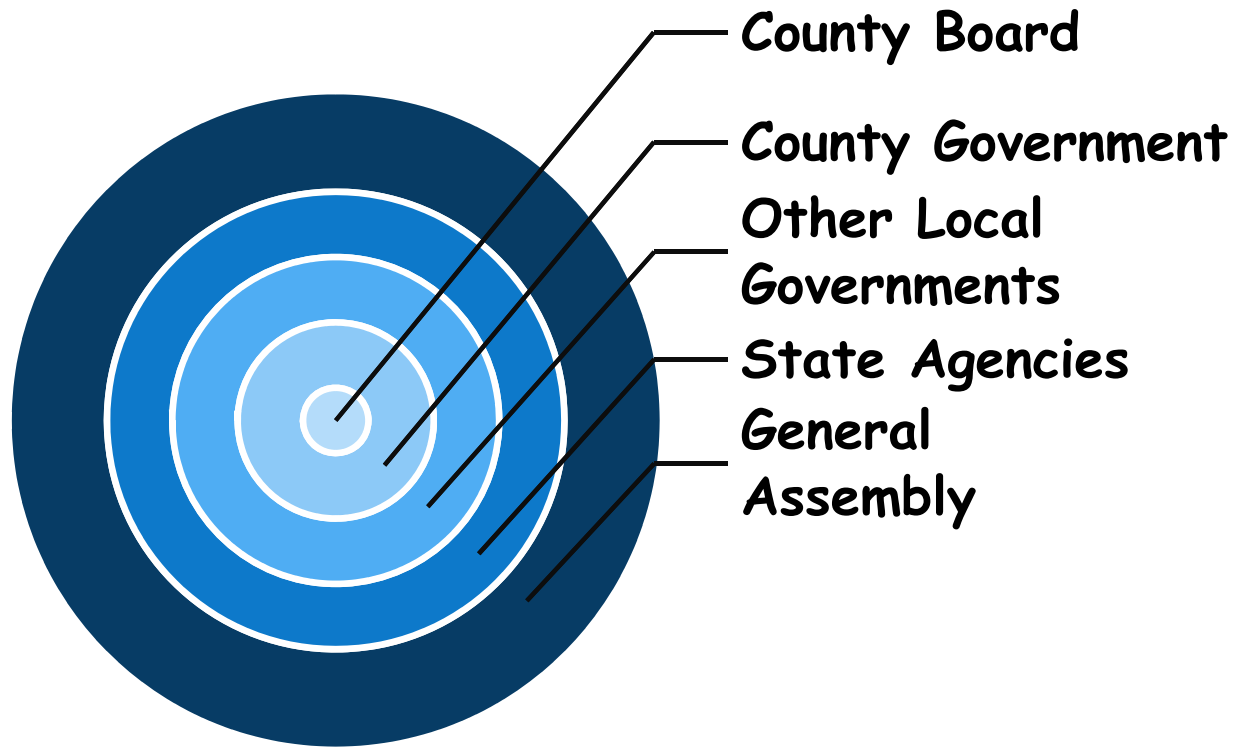
is the most popular media owner,
yet they create no content

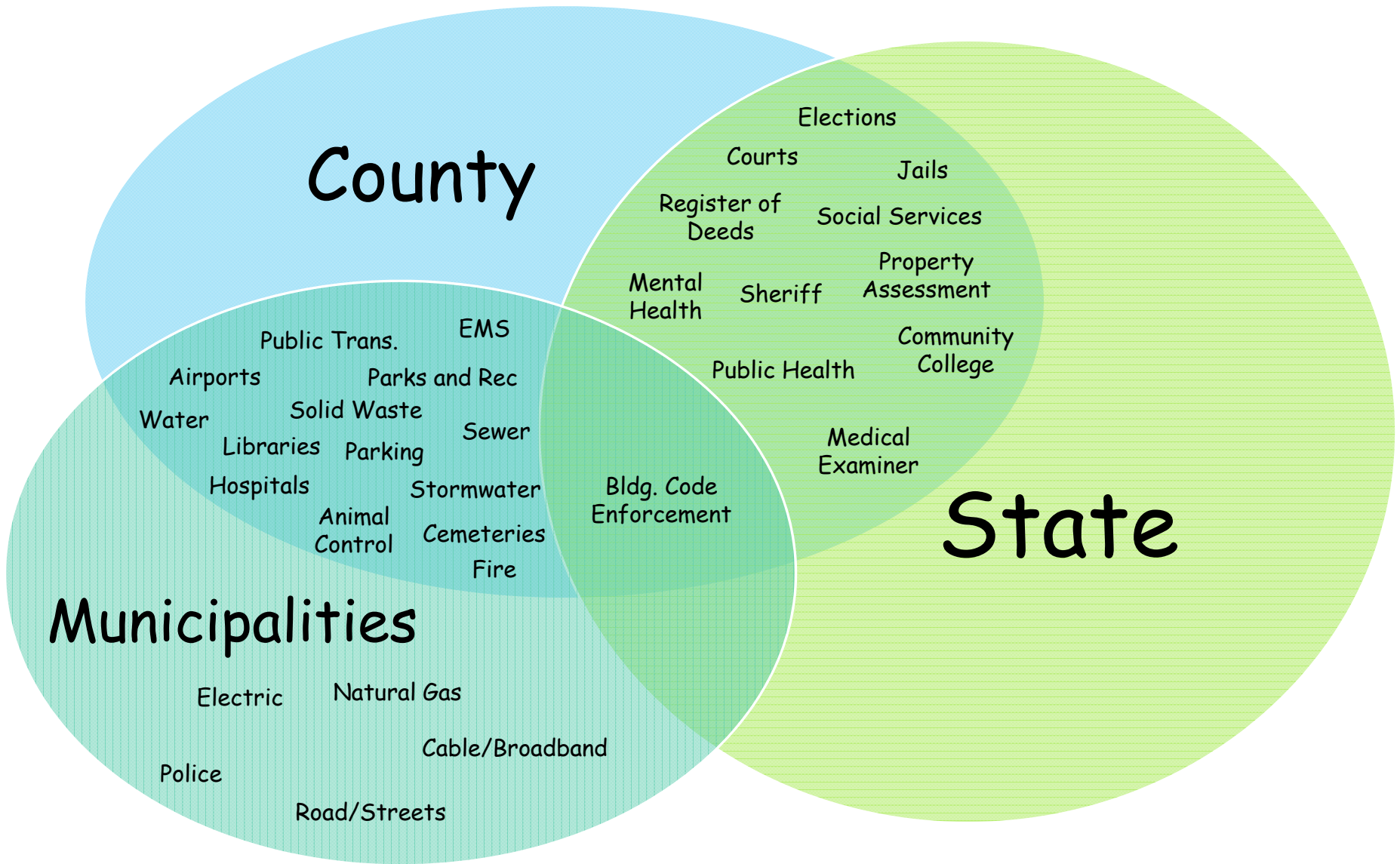
Netflix

is the world's largest movie house
and they own no cinemas

Apple and Google
are the largest software vendors
and they write no apps

You Don't Govern Alone





Local Government's Role



Provide core County services that help our community prosper

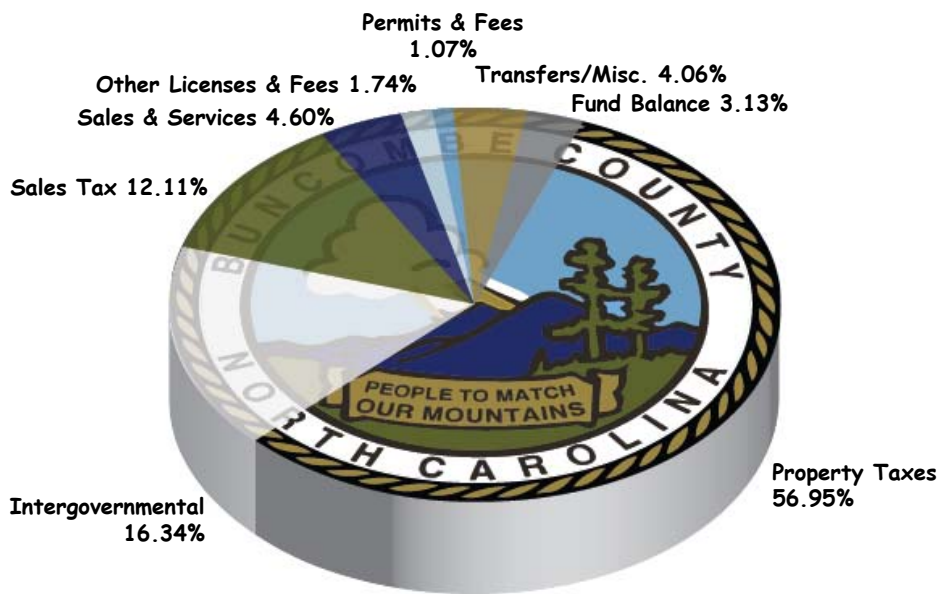
3 Guiding Principles

- Focus on core services and priorities
- Realign existing resources to meet priority needs
- Maintain our long-term planning focus

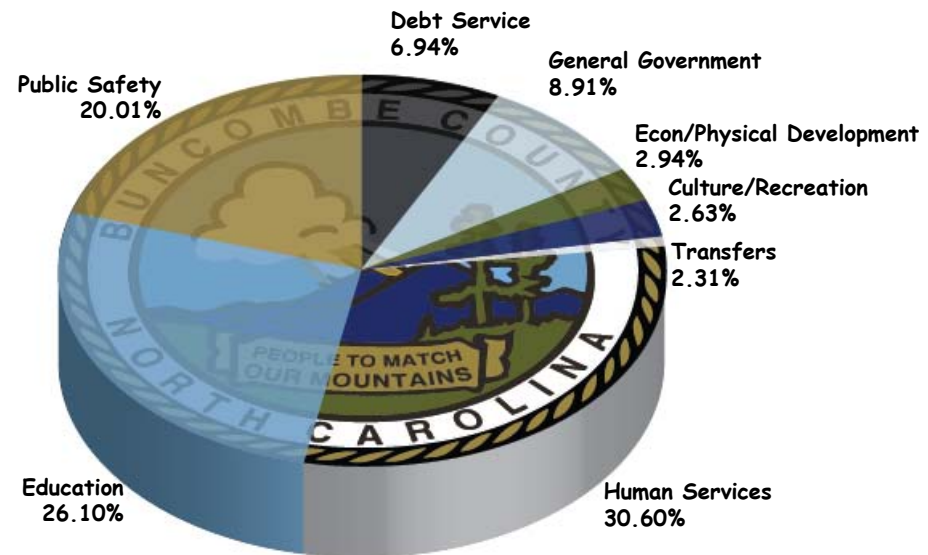
FY2016 Adopted Budget

\$308,356,732

Revenues



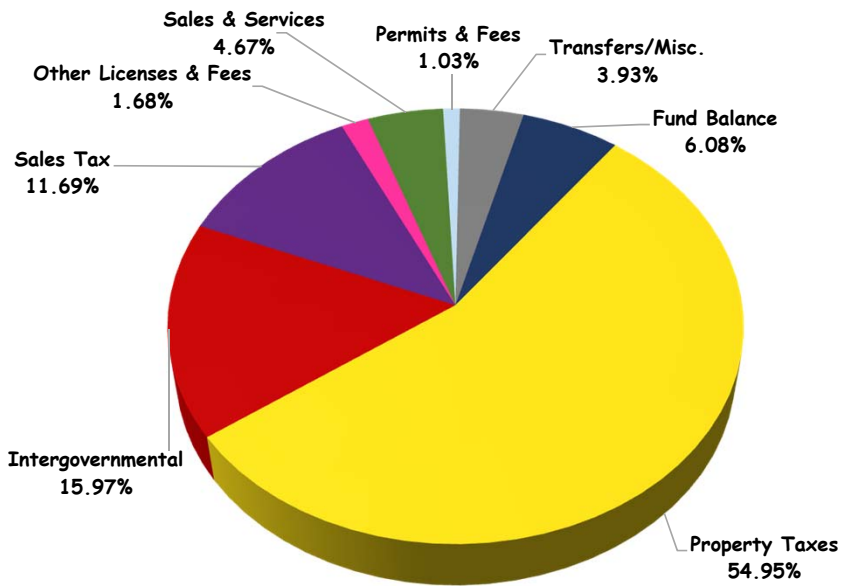
Expenditures



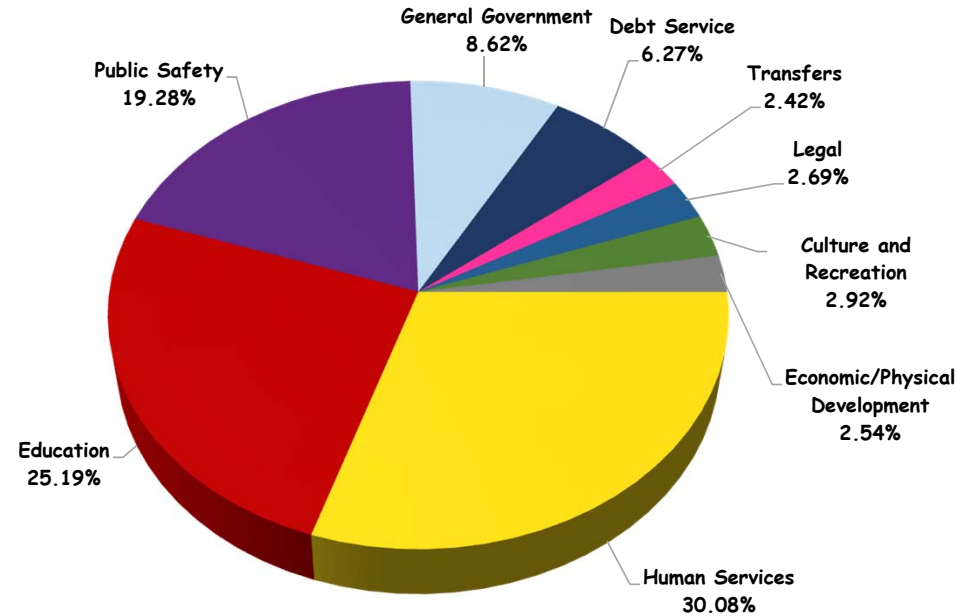
FY2016 Amended Budget

\$319,731,818

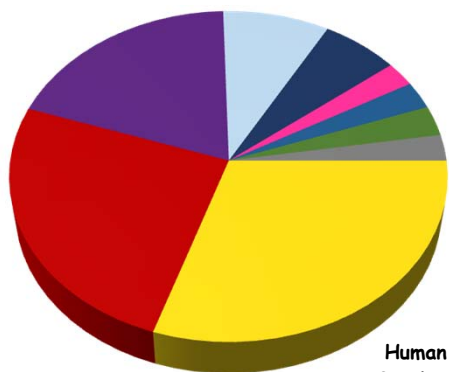
Revenues



Expenditures

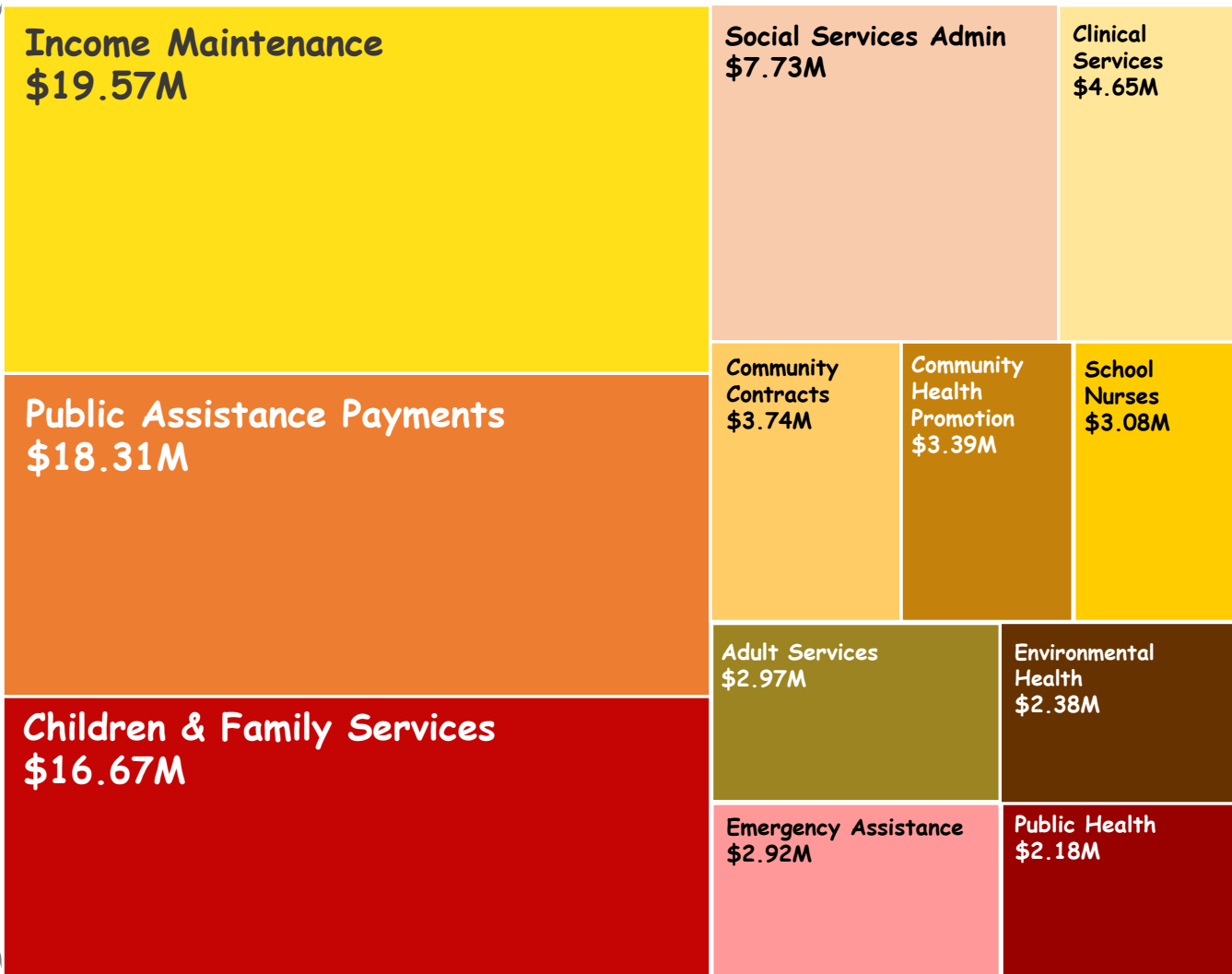


Expenditures



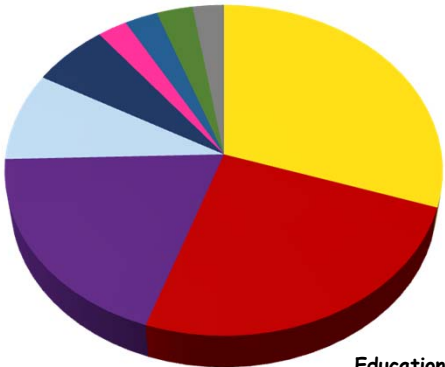
Human Services
30.08%

Human Services Expenditures



Human Services programs greater than \$2M

Expenditures

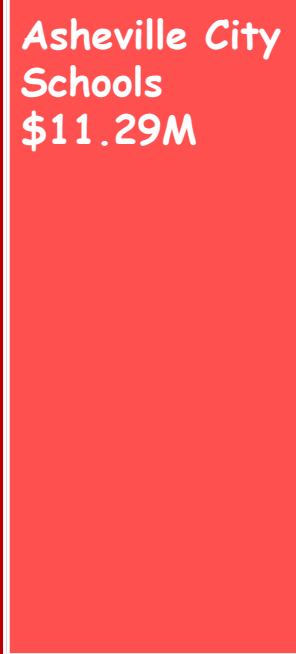


Education
25%

Education Expenditures



Buncombe County Schools
\$63.13M

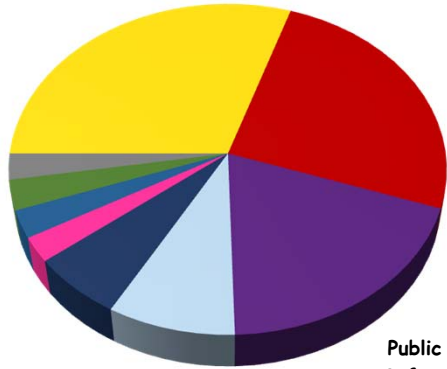


Asheville City Schools
\$11.29M



Community College
\$6.06M

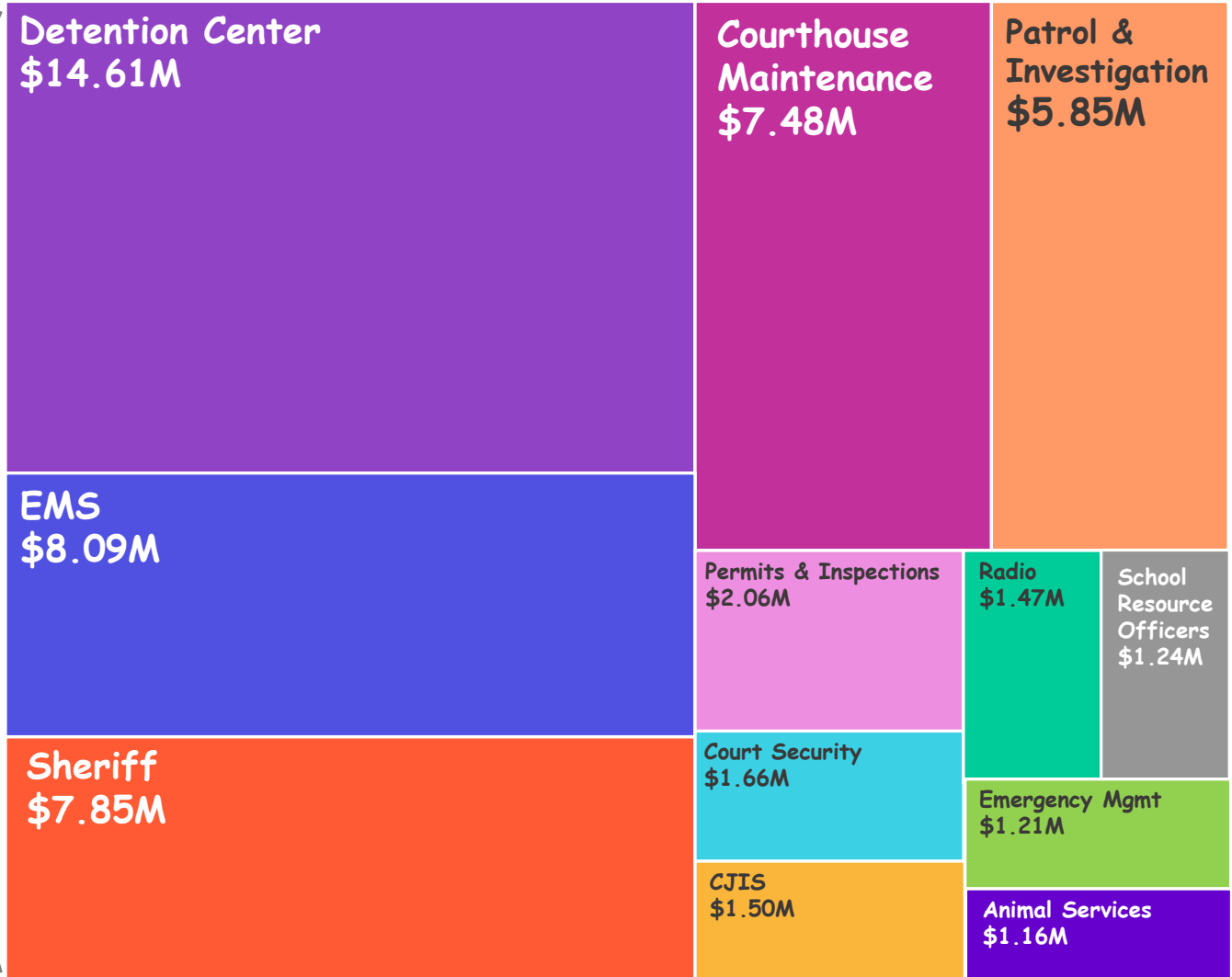
Expenditures



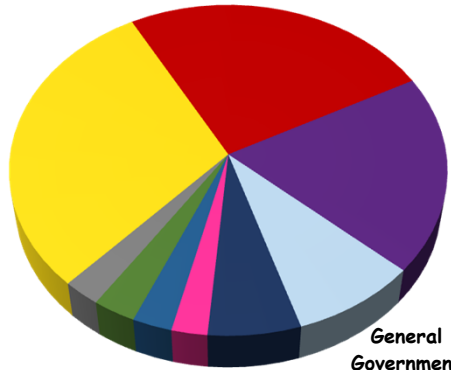
Public Safety
19%

Public Safety Expenditures

Public Safety programs greater than \$1M

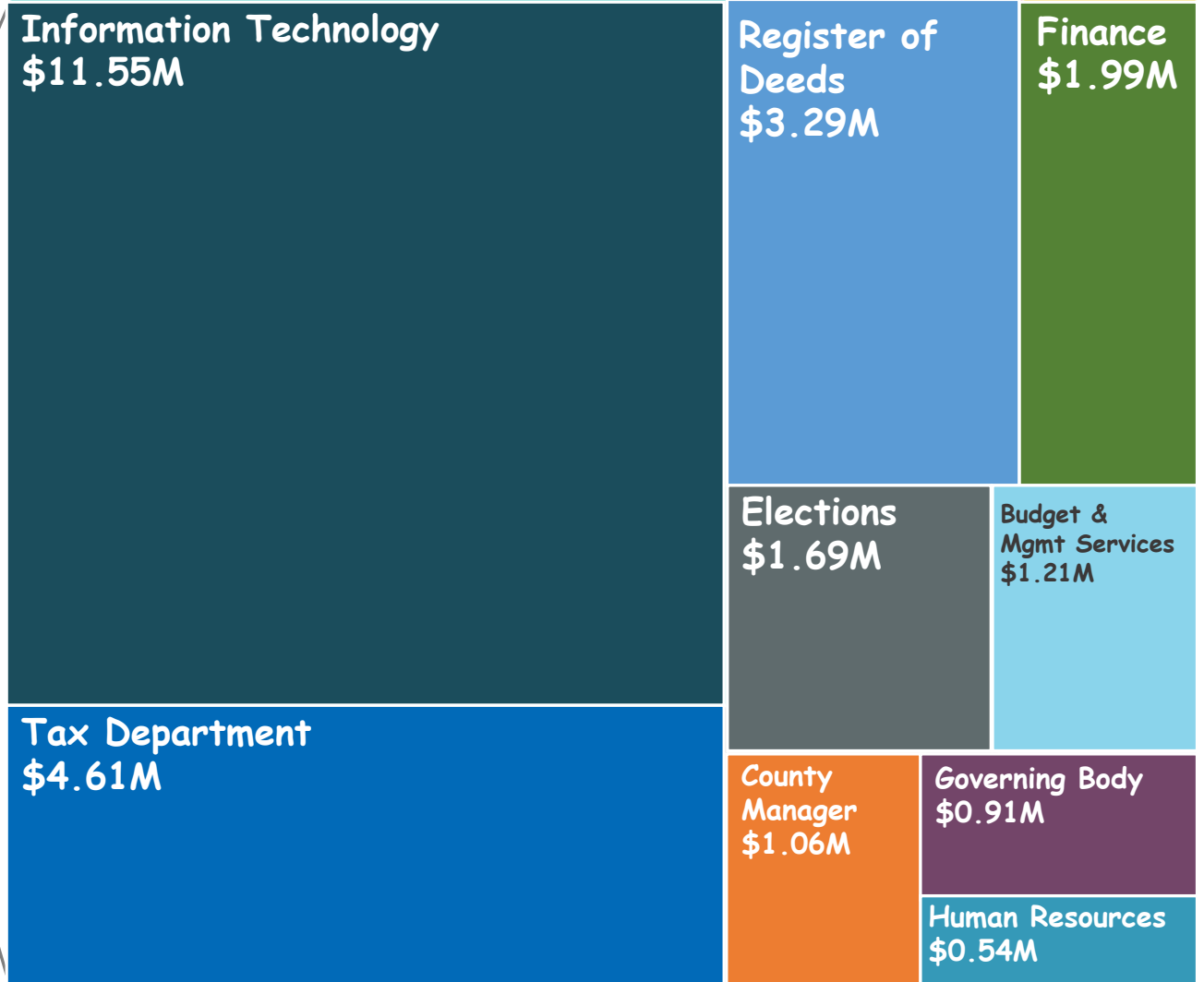


Expenditures

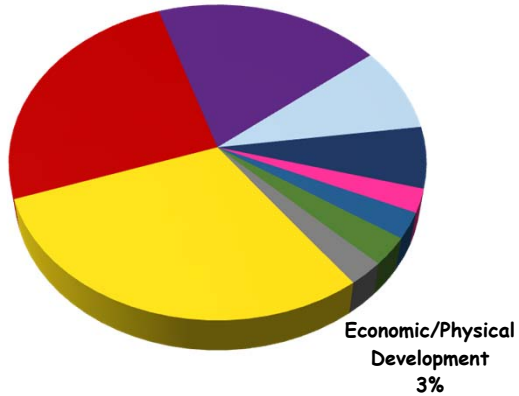


General
Government
9%

General Government Expenditures



Expenditures



Economic & Physical Development Expenditures

**Economic Development
\$5.25M**

- Nypro
- New Belgium
- Borg Warner
- GE Aviation
- Kearfott
- Highland Brewery
- Wicked Weed
- Linamar

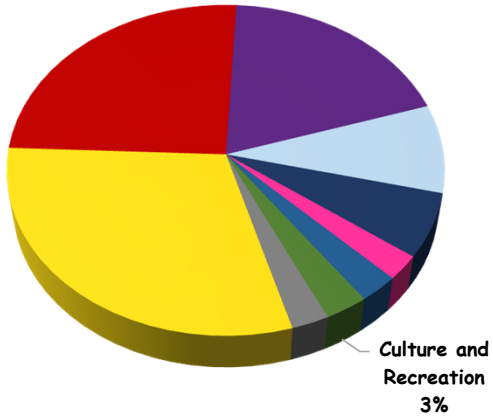
**Planning
\$3.00M**

Soil
Conser-
vation
\$0.42M

Co-op
Exten-
sion
\$0.41M

Comm-
unity
Funding
\$0.23M

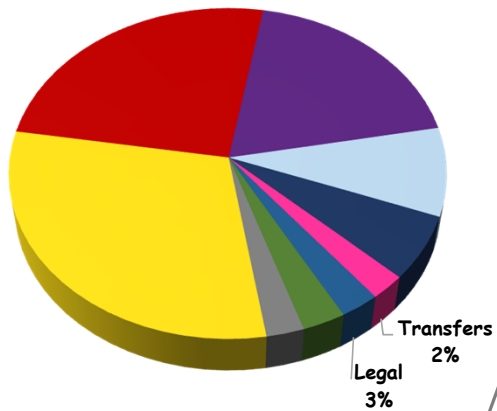
Expenditures



Culture and Recreation Expenditures



Expenditures



Transfers

Lawsuit Settlements
\$8.59M

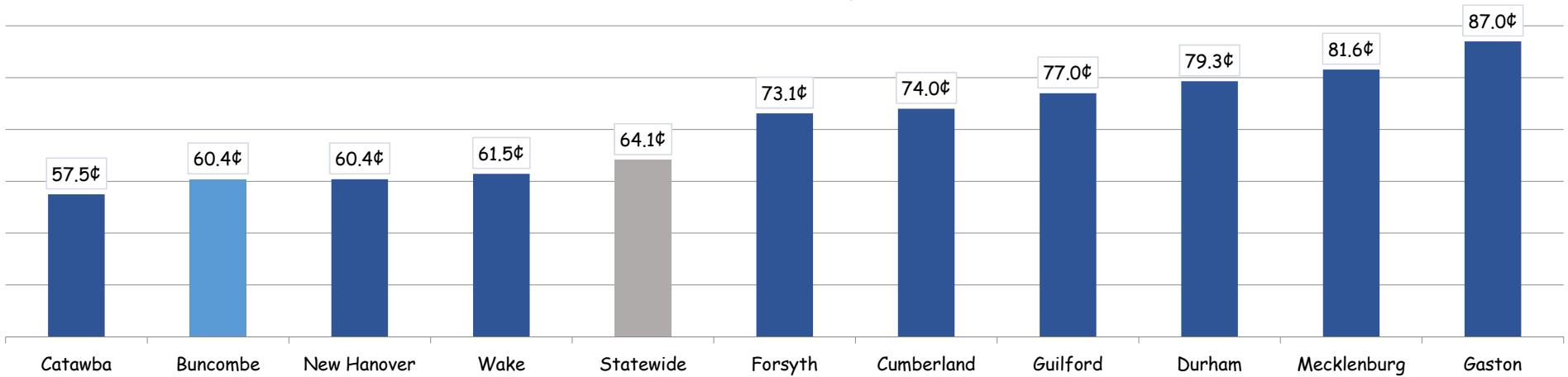
Transfers to Special/Capital Projects
\$7.76M

- Mountain Mobility
- Grant Match Requirements
- Asheville City Schools Debt
- HOME/Housing Trust
- Ridgeview Farms Conservation Easement
- Insurance Fund W/C
- Capital Projects

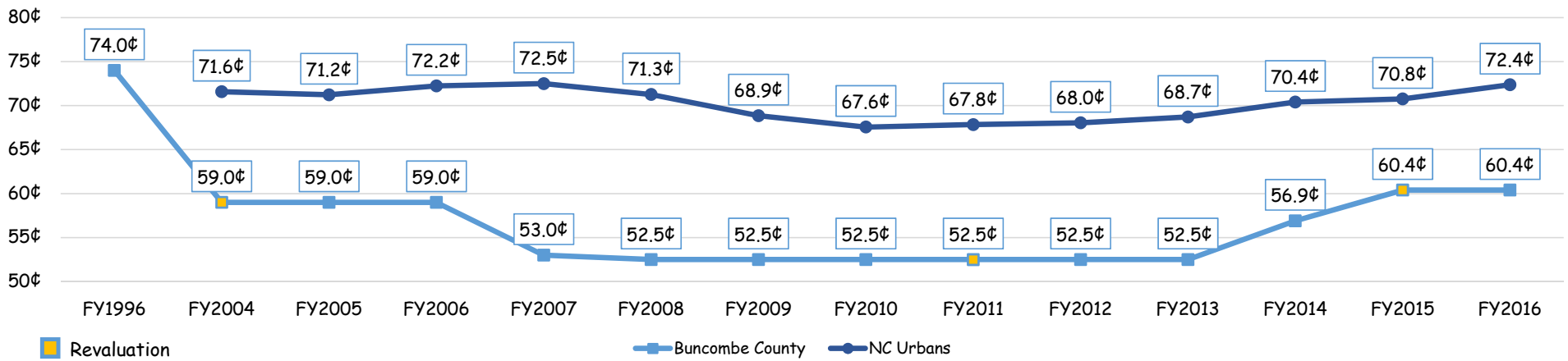
FY2016 Appropriated Fund Balance Activity		
7/1/2015	Appropriated Fund Balance	\$ 9,643,213
8/4/2015	Affordable Housing Summit	5,000
8/4/2015	Settlement	8,590,000
9/1/2015	FY15 Carryforwards/Encumbrances	1,165,132
11/3/2015	ABCCM Veterans Treatment Court	10,000
1/5/2015	Ridgeview Farms Conservation Easement	37,500
1/5/2015	HHS	119,925
1/5/2015	Amended Fund Balance	\$19,570,770

Tax Rate Comparison

Urban Counties FY16



Tax Rate Comparison



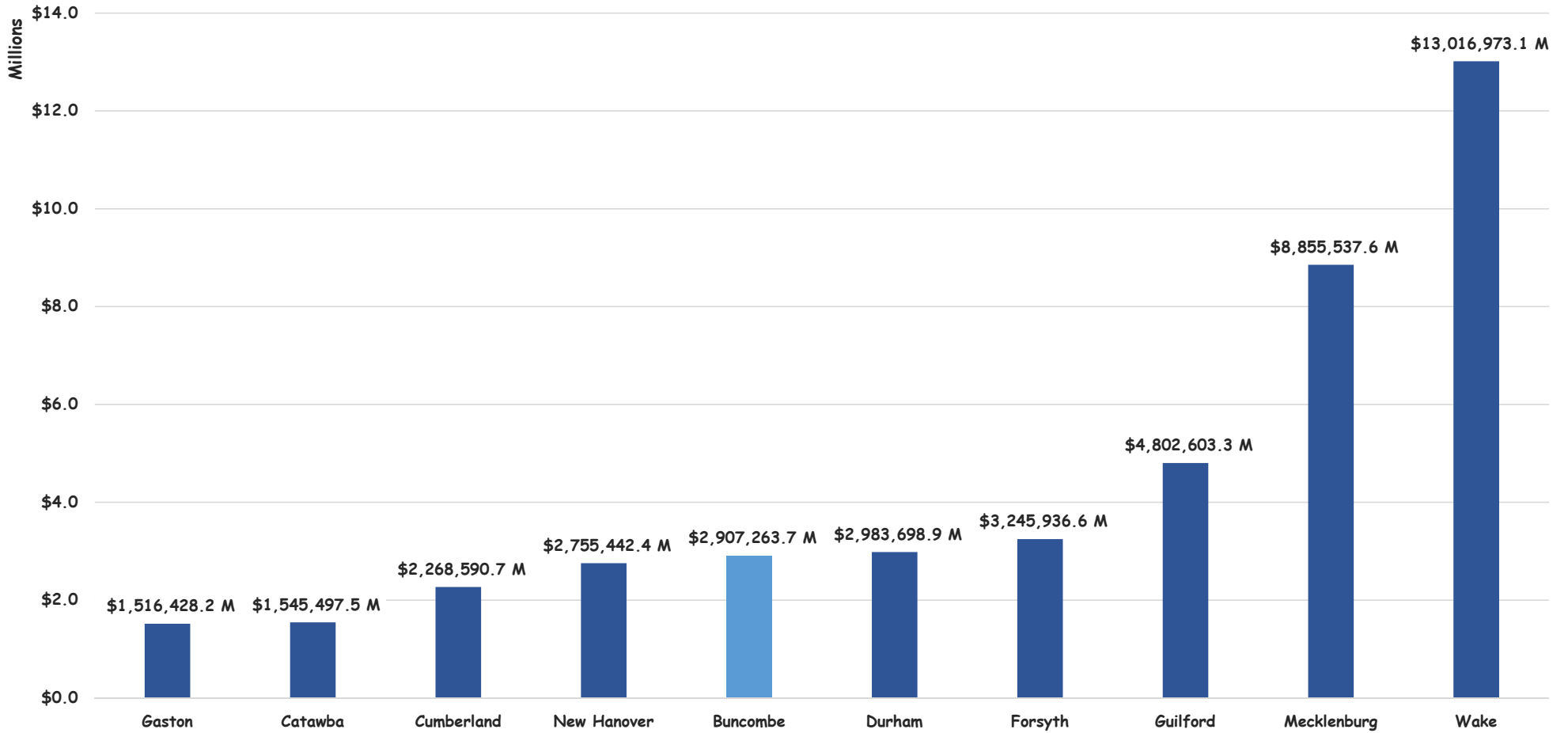
Buncombe County Property Tax Value of a Penny



\$2,907,264

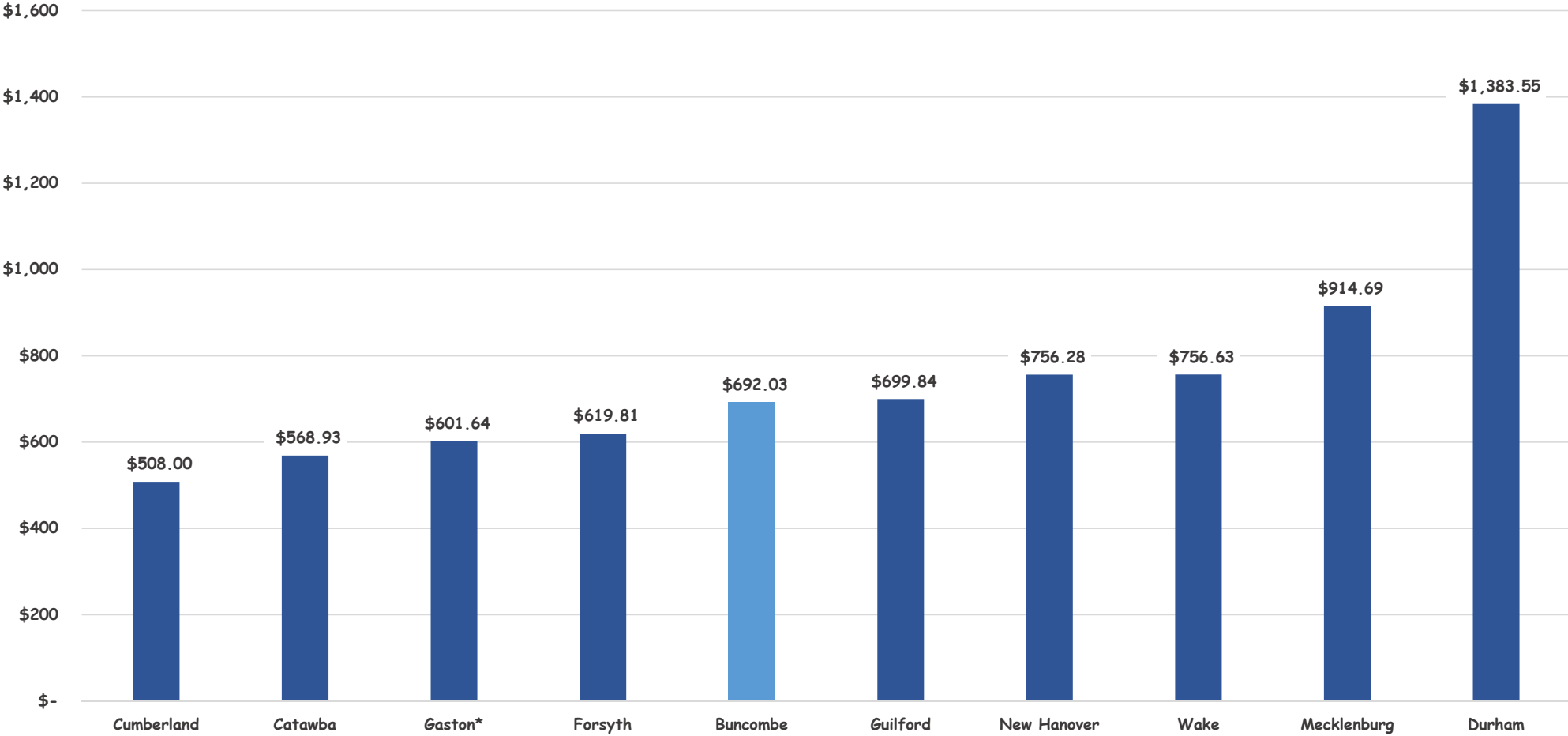
Value of a Penny

Urban Counties FY15
in millions



Tax Burden per Citizen

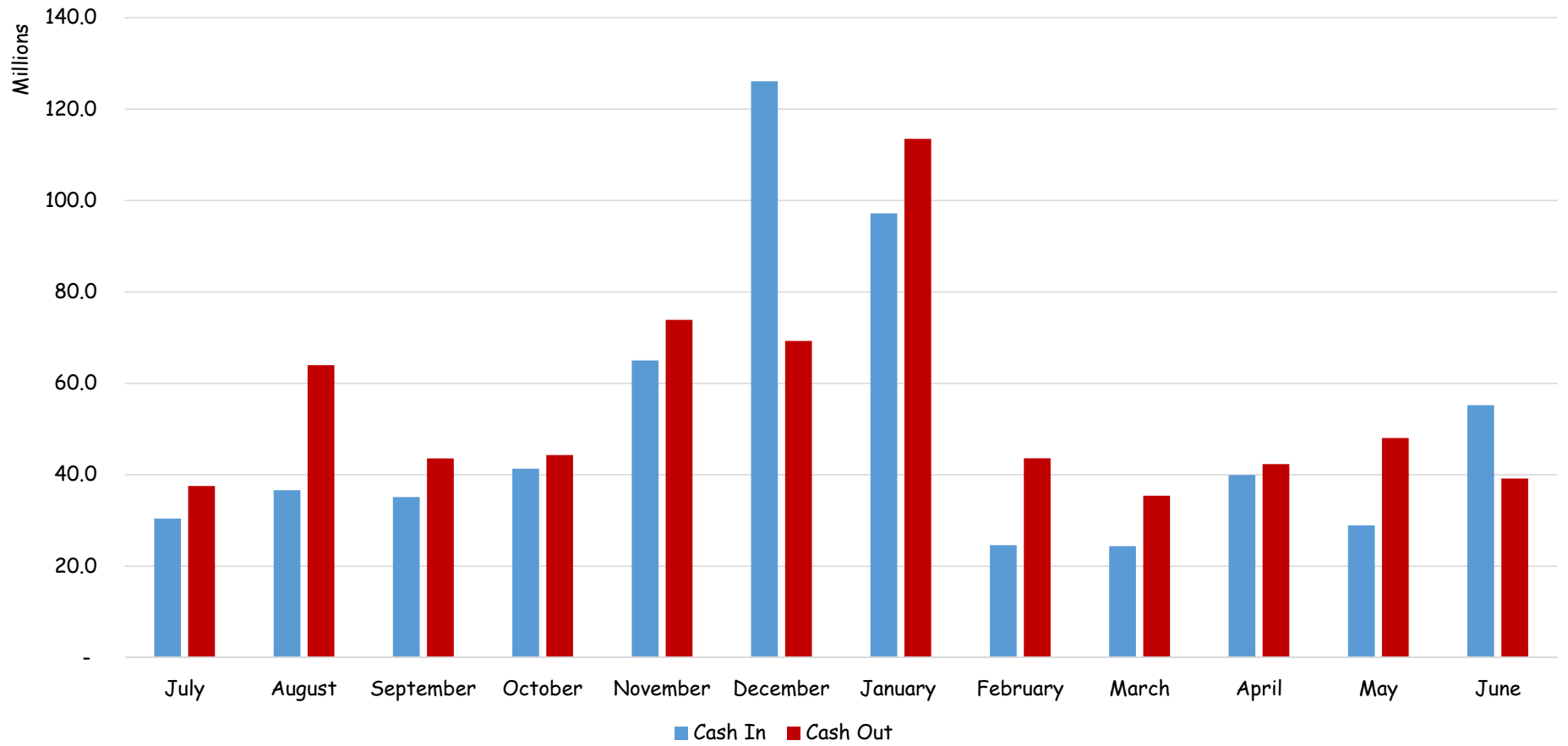
Urban Counties FY15



*FY15 data not available - prior year shown

Cash In & Cash Out

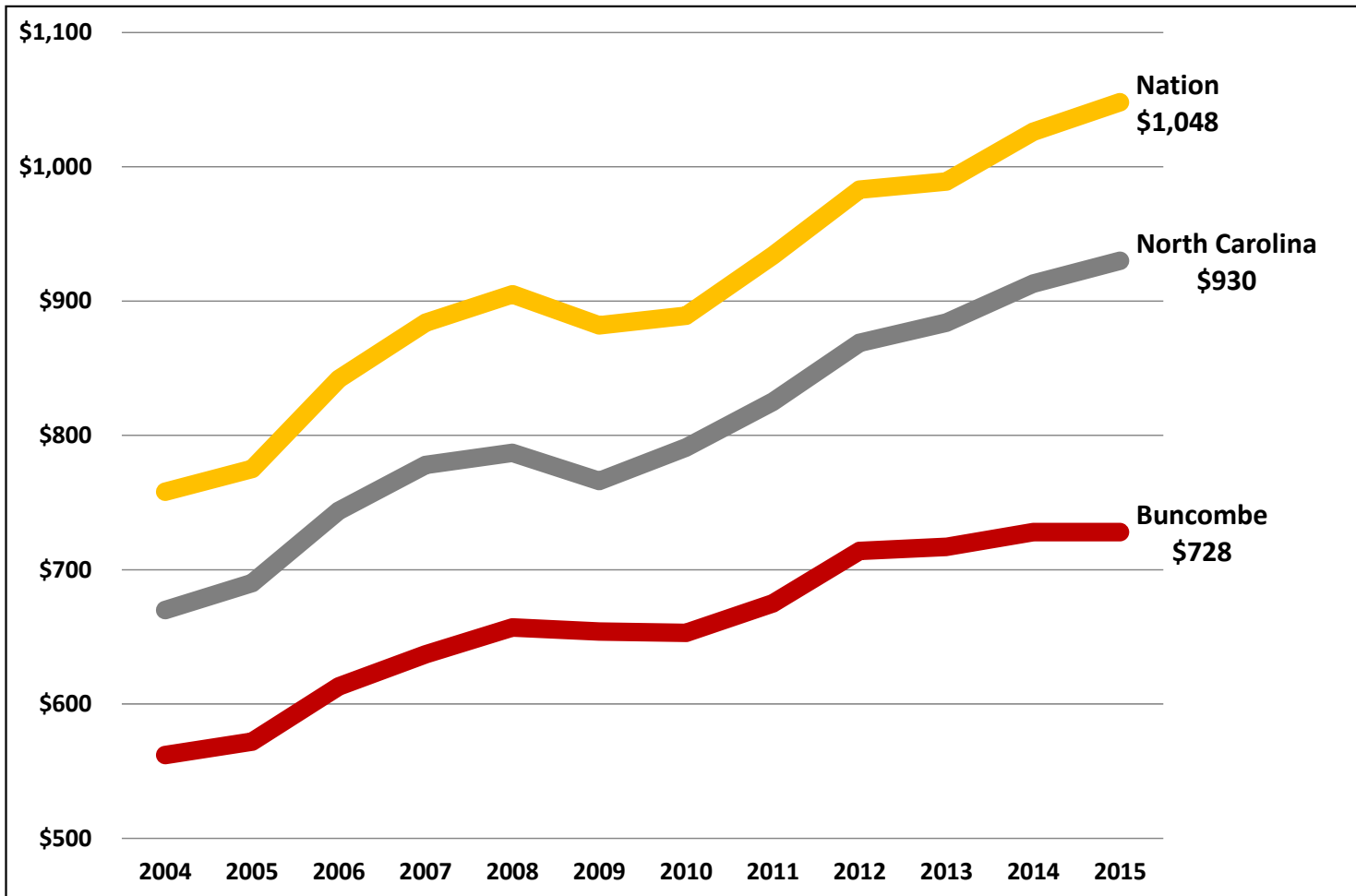
Calendar Year 2015



Living Wage

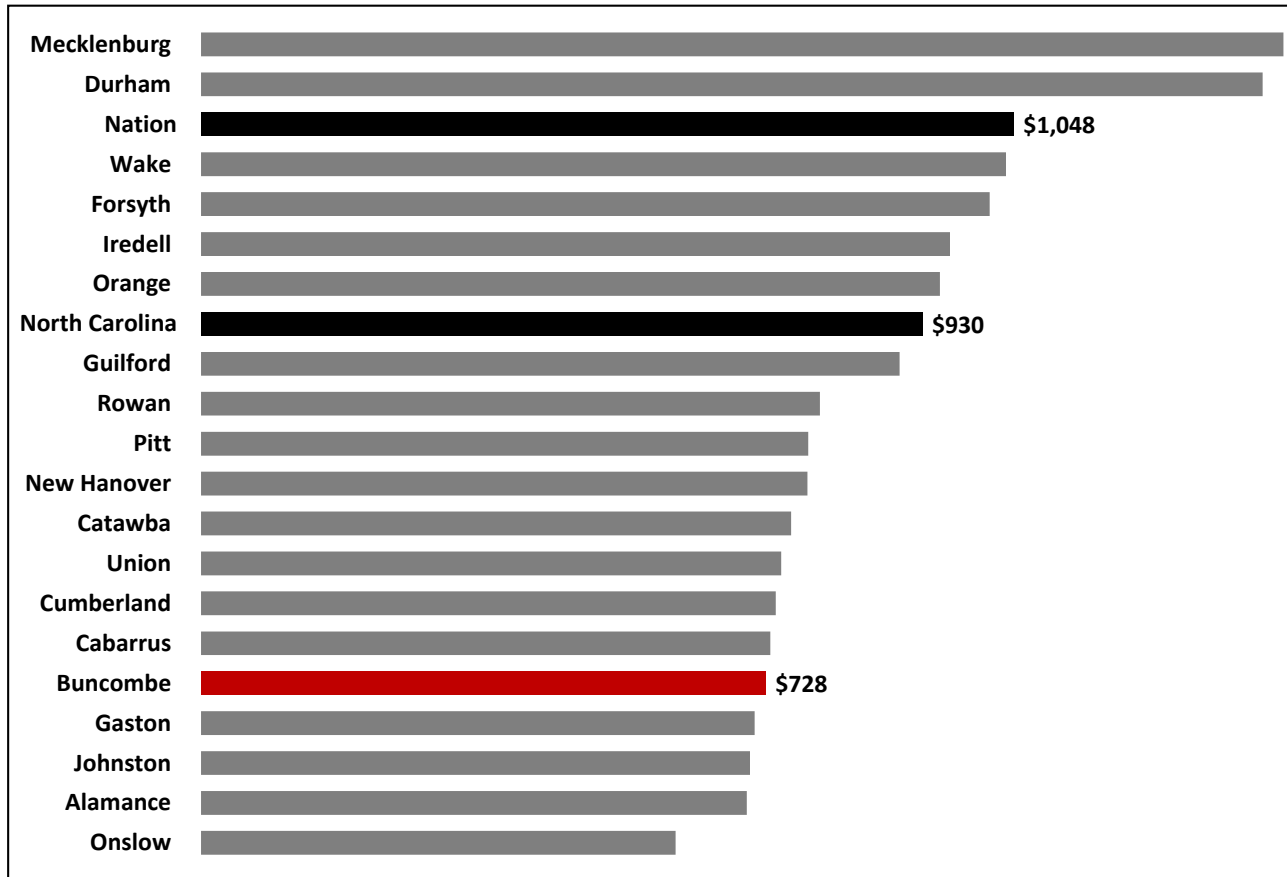
- 2015 Living Wage in WNC is defined as \$12.50/hour to \$11.00/hour with health insurance
- Buncombe, Durham, Orange, and Wake Counties and the City of Asheville are the only NC local governments who have passed living wage resolutions

Average Weekly Industry Wage



Buncombe lags behind State and Nation

Average Weekly Wage 2015 1Q Top 20 NC Counties by Employment Size



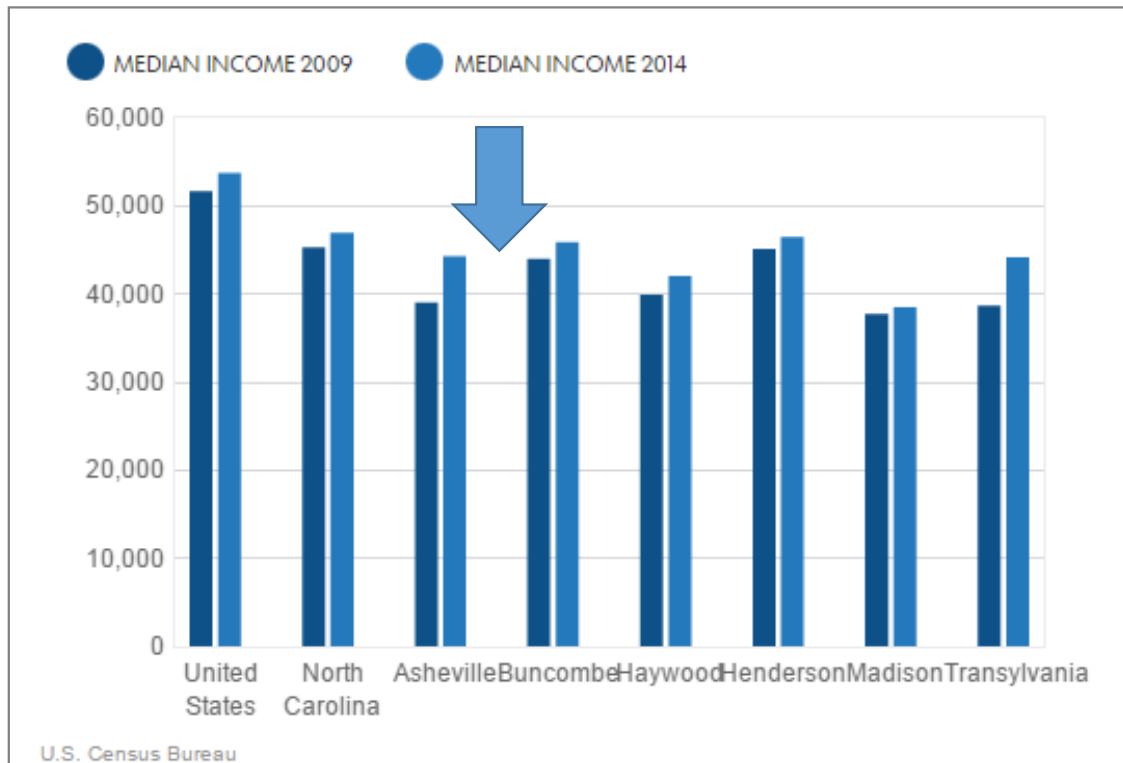
Buncombe is lower
than most NC
Urban counties

Buncombe Total Employment



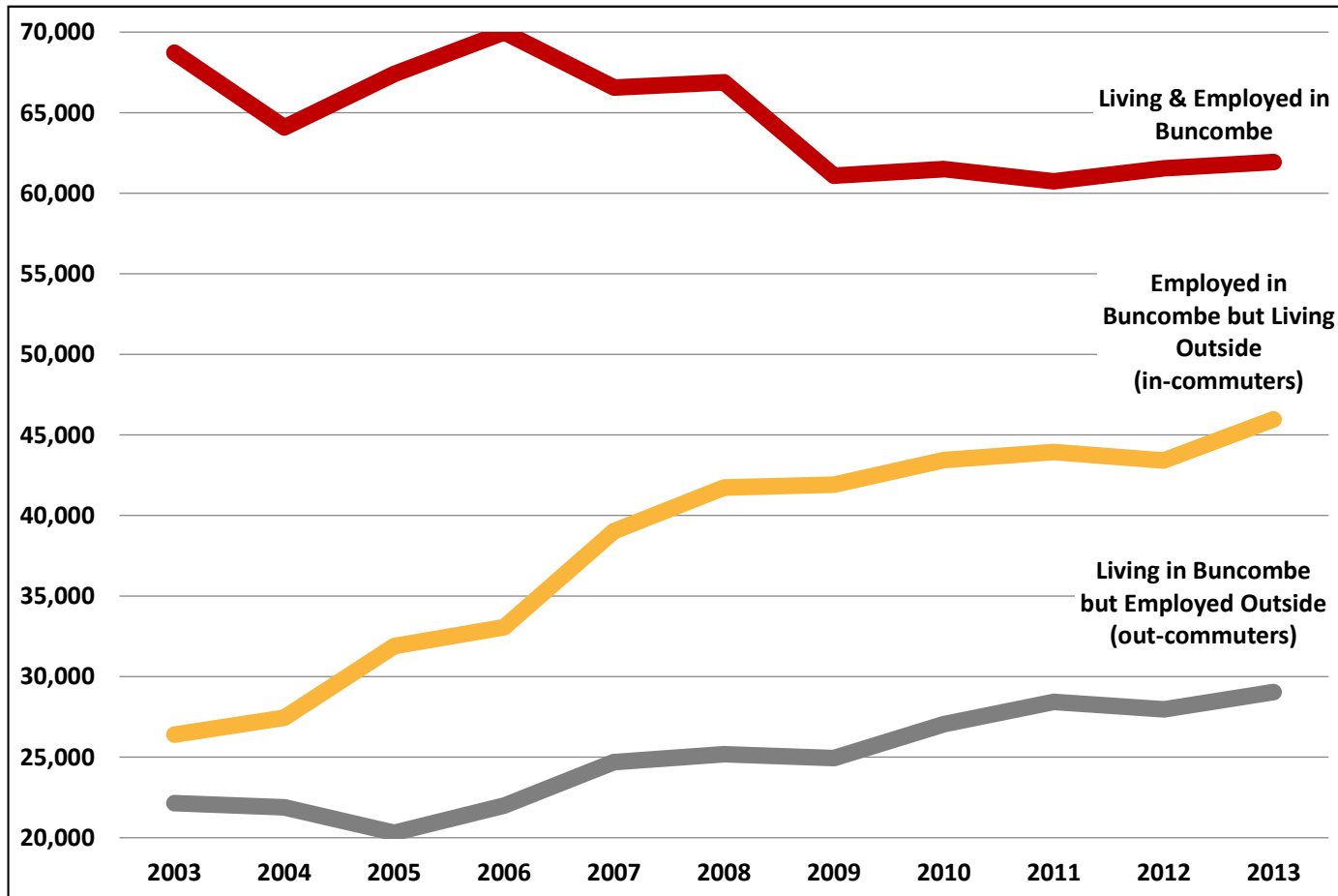
**Steady increase
in employment
since Recession**

Local, State, and National Median Incomes 2009 vs 2014



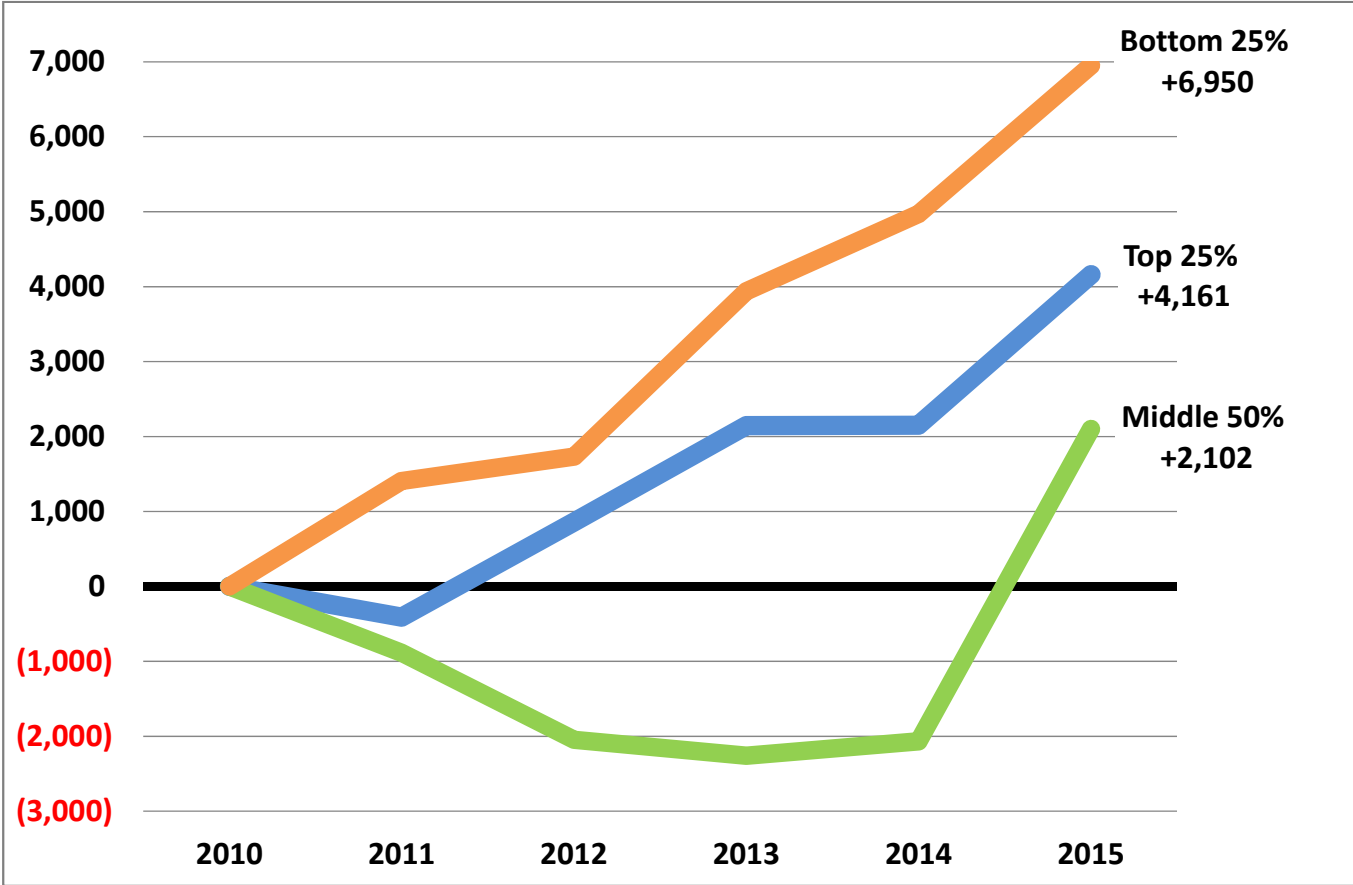
Asheville/Buncombe County economic development investments are paying off with increase in median incomes

Where does the Buncombe County workforce live?



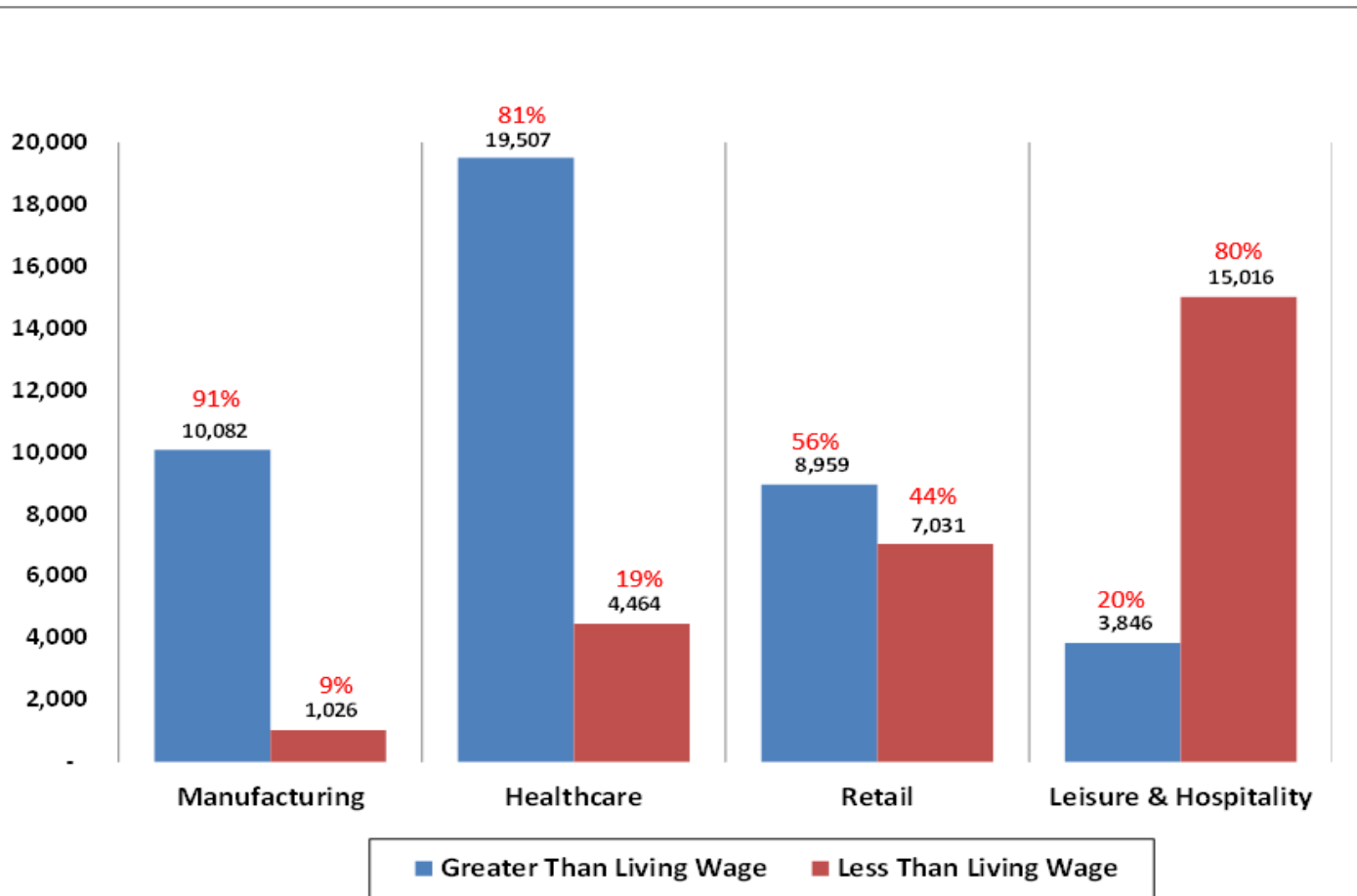
- Increasing number of workers commute to Buncombe County for employment
- Largest percentage of in-commuters from Henderson County

Buncombe Net Employment Change by Industry Wage Quartile



Job growth led by **6,950 new low income jobs**

Estimate of Wages for Major BC Industries



Sources: NC Department of Employment Security, US Census Bureau, SYNEVA Economics, 2014 estimates

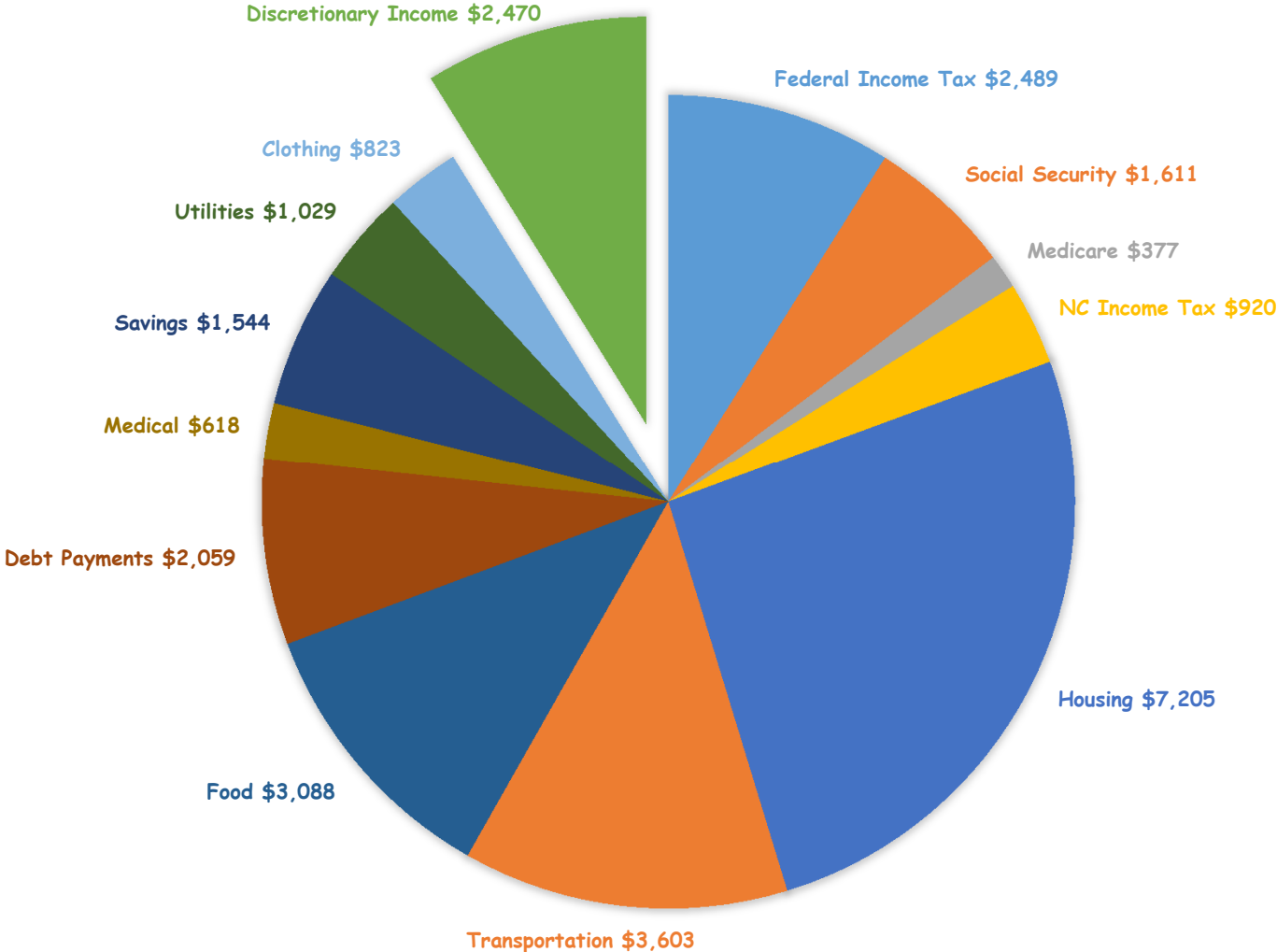
- 40% of workers in BC earn less than a living wage
- Industry with largest percentage (80%) of workers earning less than a living wage is leisure/hospitality

Scenario 2: Annual Discretionary Income Breakdown (Expenses Budgeted)

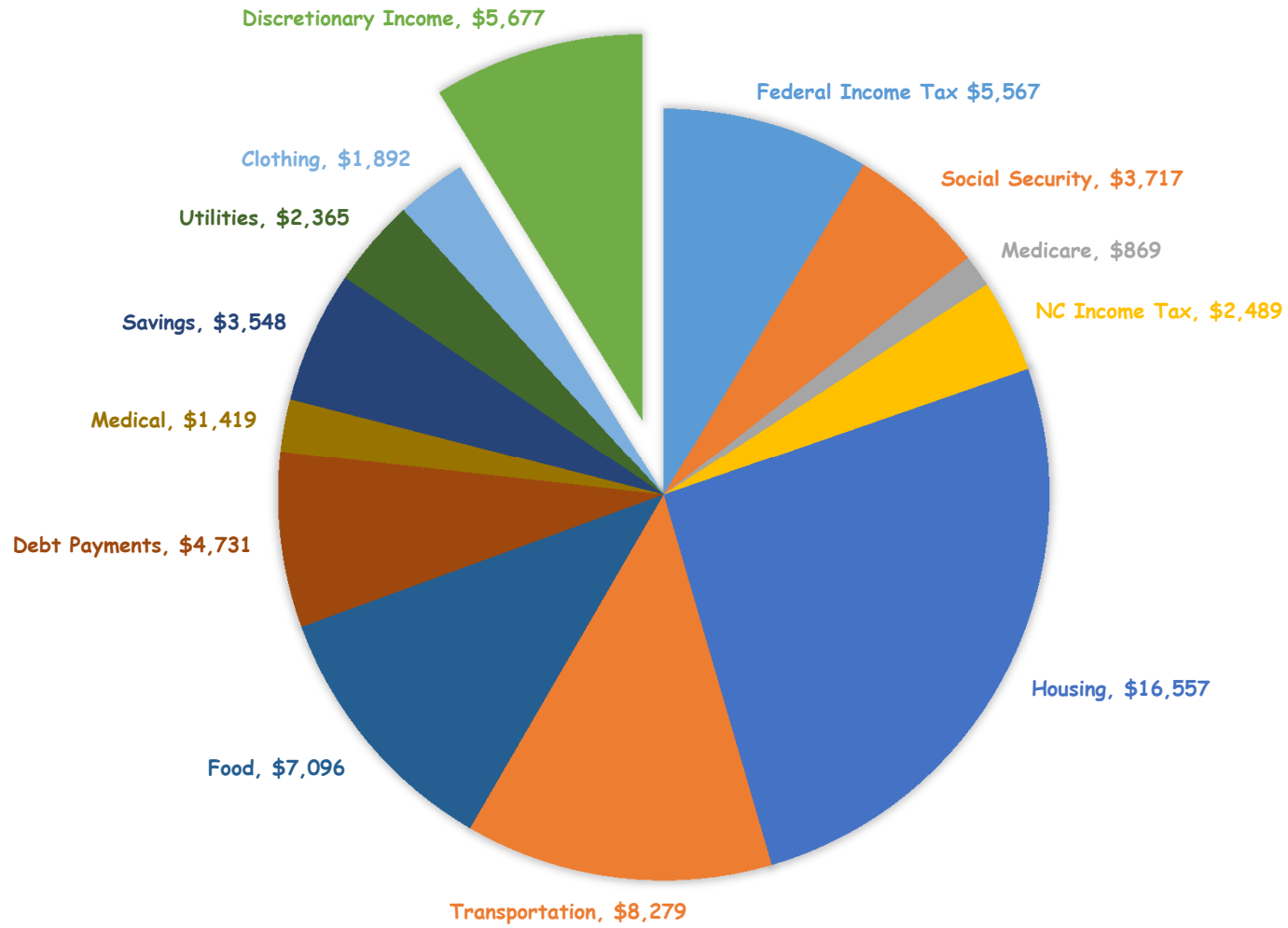
Description	Single	2 Adults	2 Adults + 1 Child	2 Adults + 2 Children
Annual Median Income	\$ 25,983	\$ 59,948	\$ 53,574	\$ 53,574
Federal Income Tax	2,489	5,567	4,004	3,396
Social Security	1,611	3,717	3,322	3,322
Medicare	377	869	777	777
NC Income Tax	920	2,489	1,970	1,824
Net Pay	\$ 20,587	\$ 47,306	\$ 43,502	\$ 44,255
Housing (35%)	7,205	16,557	15,226	15,489
Housing (Monthly) (35%)	600	1,380	1,269	1,291
Transportation (15%-20%)	3,603	8,279	7,613	7,745
Food (10-20%)	3,088	7,096	6,525	6,638
Debt Payments (5-15%)	2,059	4,731	4,350	4,426
Child Care (10-15%)	-	-	5,438	5,532
Medical (3%)	618	1,419	1,305	1,328
Savings (5-10%)	1,544	3,548	3,263	3,319
Utilities (5%)	1,029	2,365	2,175	2,213
Clothing (3-5%)	823	1,892	1,740	1,770
Discretionary Income	\$ 2,470	\$ 5,677	\$ (218)	\$ (221)

Source: MIT Living Wage Project

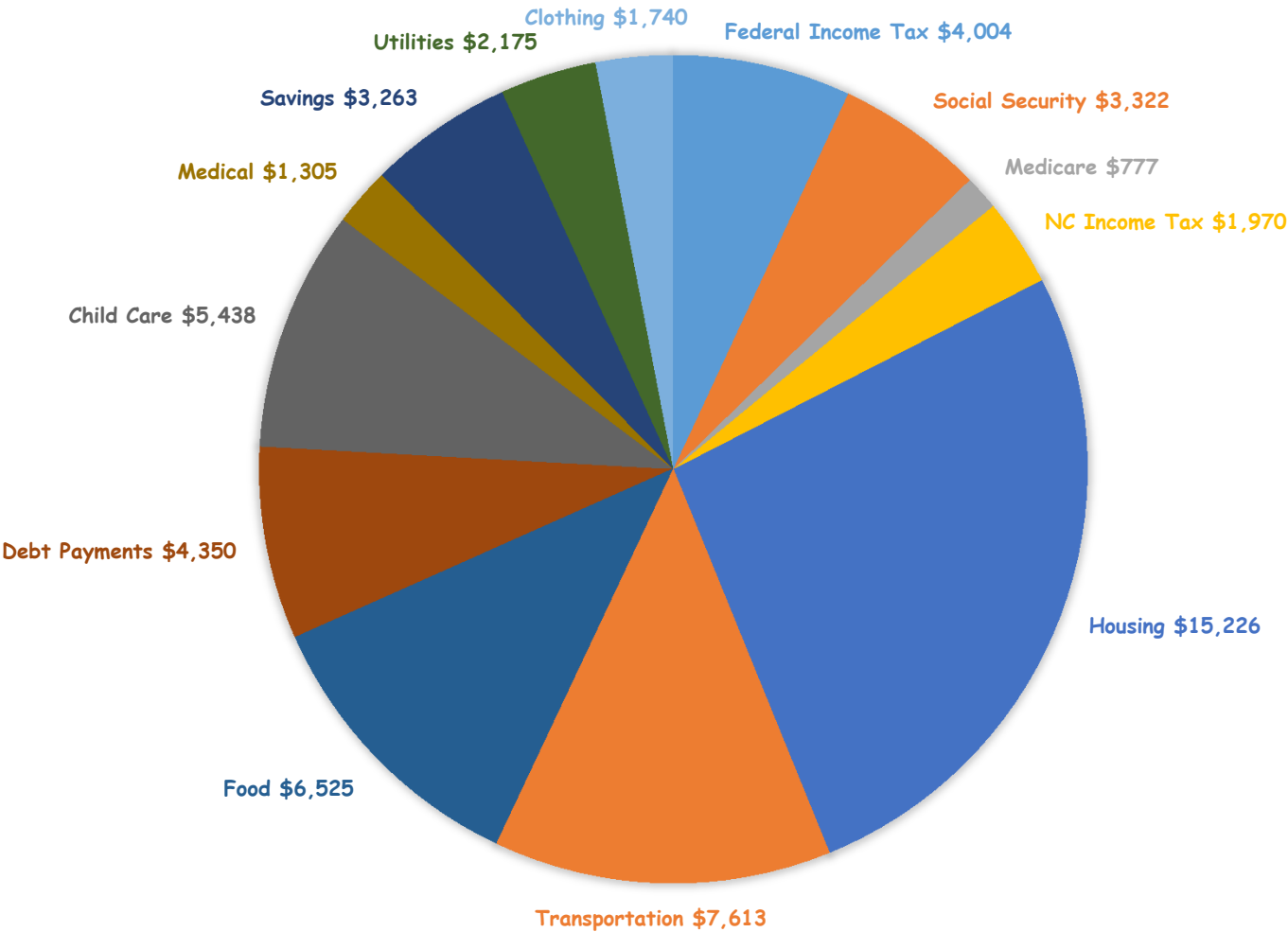
Single



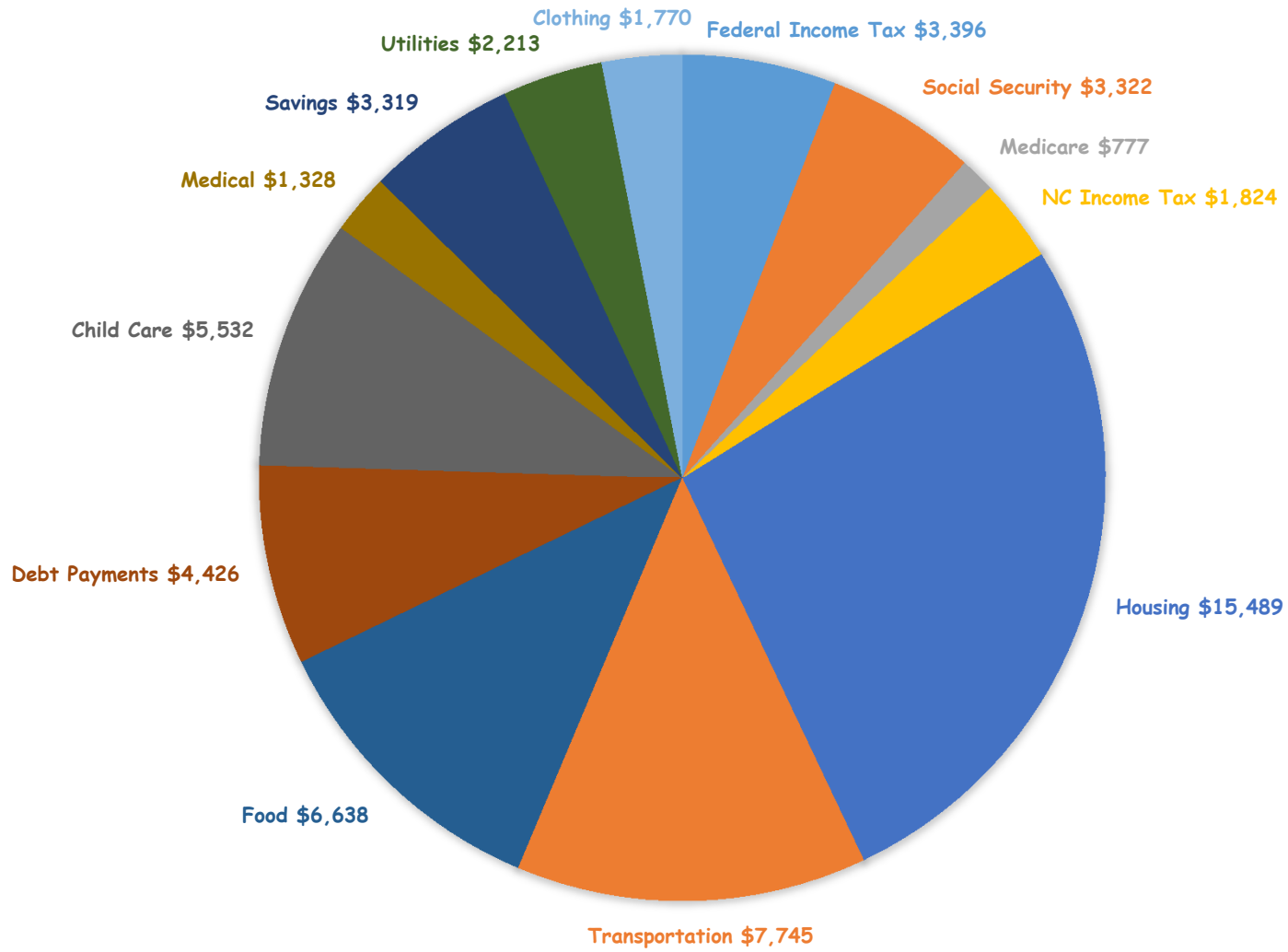
2 Adults



2 Adults + 1 Child



2 Adults + 2 Children



Questions?